

Kate Ean Nee Goh; Chin, Jeng Feng; Wei Ping Loh; Tan, Melissa Chea-Ling

## Article

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## A Constraint Programming-based Genetic Algorithm (CPGA) for Capacity Output Optimization

Kate Ean Nee Goh<sup>1</sup>, Jeng Feng Chin<sup>1</sup>, Wei Ping Loh<sup>1</sup>, Melissa Chea-Ling Tan<sup>2</sup>

<sup>1</sup>*School of Mechanical Engineering, Universiti Sains Malaysia (Malaysia)*

<sup>2</sup>*Ines-Nathan Creative Research Center (Malaysia)*

[gobeannee@hotmail.com](mailto:gobeannee@hotmail.com), [chinjengfeng@usm.my](mailto:chinjengfeng@usm.my), [meloh@usm.my](mailto:meloh@usm.my), [melissatchling@gmail.com](mailto:melissatchling@gmail.com)

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### **Abstract:**

**Purpose:** The manuscript presents an investigation into a constraint programming-based genetic algorithm for capacity output optimization in a back-end semiconductor manufacturing company.

**Design/methodology/approach:** In the first stage, constraint programming defining the relationships between variables was formulated into the objective function. A genetic algorithm model was created in the second stage to optimize capacity output. Three demand scenarios were applied to test the robustness of the proposed algorithm.

**Findings:** CPGA improved both the machine utilization and capacity output once the minimum requirements of a demand scenario were fulfilled. Capacity outputs of the three scenarios were improved by 157%, 7%, and 69%, respectively.

**Research limitations/implications:** The work relates to aggregate planning of machine capacity in a single case study. The constraints and constructed scenarios were therefore industry-specific.

**Practical implications:** Capacity planning in a semiconductor manufacturing facility need to consider multiple mutually influenced constraints in resource availability, process flow and product demand. The findings prove that CPGA is a practical and an efficient alternative to optimize the capacity output and to allow the company to review its capacity with quick feedback.

**Originality/value:** The work integrates two contemporary computational methods for a real industry application conventionally reliant on human judgement.

**Keywords:** constraint programming, genetic algorithm, semiconductor capacity management, production planning

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## 1. Introduction

Capacity planning aims to minimize the discrepancy between organization capacity and the product demands to optimize revenue. Capacity planning in semiconductor industry is extremely challenging due to its product mix, limited capacity of resources and uneven demands. Consequentially, a semiconductor manufacturing company needs to balance heterogeneous set of products with different required time or resources in production (Naughton, 2005).

Resources typically include machines, labor, money, time, and raw materials. The resource cost is commonly a considerable production cost in semiconductor industry. Of these resources, machines are the most critical due to their expensive costs and long acquisition periods. A way for the capacity of expensive resources to be highly utilized is through machine sharing. Machines share their capability to cope with product mixes, which allows changes of one product to another in the same machine (Qiu, Joshi & Mcdonell, 2004). By improving machine utilization, capacity output is maximized, which in return results in revenue gains to the company. One example is semiconductor assembly and testing (back-end (BE) production) industry, in which the equipment cost ranges from twenty thousands to almost a million US dollars. For an assembly and testing facility with 80 sets of tools, the total amount of capital investment requires approximately 16 million US dollars. Saving on capacity could result in gain of a few hundred thousand per year. A 5% savings on capacity result in 160 thousands dollars per year with five-year depreciation.

Effectively allocating all existing capacities while considering a variety of constraints and conflicts incurred from the resources is not easy. In literatures, most studies on the capacity allocation in semiconductor industry are focused on single operation in the product mixes

(Yusof & Deris, 2010). Integrating several factors that affect capacity allocation, such as operation routings, multiplicity types of resources and products, capability of resources, and flexibility to cater unexpected what-if scenarios (e.g. shift in demand) and constraints in machine sharing, have been somewhat neglected, simplified and dealt separately (Wang, Wang & Chen, 2008b). Capacity allocation is further complicated as BE operations are closer to customer and have shorter cycle time than front-end operations (Guo, Chiang & Pai, 2007). This setting results in a smaller time buffer to react to changes. With shorter decision time for capacity allocation, top managements need quick and accurate capacity allocation in the presence of demand change, essentially to ensure sufficient capacity and on-time delivery of finished goods for customer satisfaction. Another concern is the capability of the machines to maximize output following product mix changes.

Motivated by the foregoing factors, this research develops an efficient approach to maximize capacity output and machine utilization using constraint programming-based genetic algorithm (CPGA). The approach provides a near optimal solution in spite of the changes in product mix order. A real case study was taken from BE production.

The rest of the paper is prepared as follows. Section 2 reviews the related work. Section 3 describes the case study company. Section 4 presents the research methodology. Section 5 describes the problem formulation. Section 6 describes an implementation of the proposed method. Section 7 discusses the results of the proposed solution. Section 8 concludes the study.

## **2. Literature review**

Contemporary capacity planning research in the domain of semiconductor industry can be divided into two categories: mathematical models and computation models (Wang, Fung & Lp, 2008a). Mathematical models can be further differentiated into linear and nonlinear; deterministic and stochastic; static and dynamic; discrete and continuous; and deductive, inductive, or floating (Ugwa, 2012). Mathematical modeling translates identified issues or problems within a system, and breaks it down into usable and mathematical formulations. The mathematical theory and analysis provide another way of looking at the system. Mathematical models are widely used to handle capacity-planning problems faced by industries due to its ability to solve practical problems (Catay, Erengüc & Vakharia, 2003; You, Wassick & Grossmann, 2009). Wang and Wang (2013) proposed a mathematical model to support the decisions regarding simultaneous resource investment and task allocation plan. The model helps in deciding which is the most profitable among the pending orders in each time bucket under demand and technology uncertainty. Geng, Jiang and Chen (2009) proposed a scenario-

based stochastic programming model to describe the uncertain capacity based on overall equipment efficiency. Chen and Lu (2012) discussed how the stochastic mixed-integer programming model could be used to determine the robust capacity allocation and expansion policy. Swaminathan (2000) provided heuristics to find efficient tool procurement plans and test their quality using Lagrangian relaxation. Phruksaphanrat, Ohsato and Yenradee (2011) proposed aggregate Production Planning model to deal with fuzzy demand and variable system capacity. The new model achieves higher flexibility in estimation and better production plan. Many studies have been conducted to find the tool procurement plan by optimizing the tool capacity allocation. The mathematical-based modeling and exact solution methods are accurate. However, they are usually time consuming due to the complexity of the problems (Wang et al., 2008a). The optimality of the solution depends on the problem domain, given that the variables to be considered are limited.

In comparison, computation models allow rapid generation of fairly good solutions for considerably more complex capacity planning problems (Zhang, 2007; Bilgin & Azizoğlu, 2009; Hsu & Li, 2009). The models derived from artificial intelligence and taking advantage of iterative metaheuristic application of controlled randomization on cumulative results. Metaheuristic algorithms imitate the characteristic of natural-inspired (based on some principles from physics, biology or ethology) (Boussaïd, Lepagnot & Siarry, 2013). Genetic algorithm (GA) is the most popular metaheuristic model to resolve resource-planning problems (Wang et al., 2008a). GA is based on the concept that a population of candidate solutions should be created and then subjected to an evolutionary process to generate the offspring candidate according to the selection criteria (Schneider, 2002).

Zhang (2007) developed a heuristic algorithm, which involves the combination of the GAs and primal-dual algorithm of nonlinear programming, to solve capacity planning under uncertain demand and production consumption. Wang et al. (2008b) proposed a stochastic programming-based GA to determine a profitable capacity planning and task allocation plan. Wang et al. (2008a) proposed an immune-genetic algorithm to improve the performance of GA in complex constrained optimization problems. Abazari, Solimanpur and Sattari (2012) applied GA to find the effective solution from the formulated formula to solve the machine loading problem in flexible manufacturing systems. Li, Jiang and He (2014) developed a genetic-algorithm based method to solve a complex equipment-workforce-service planning problem.

Based on Darwin's survival-of-the-fittest principles, GA approach offers advantages over the evolutionary methods in engineering design as it searches for the best fitted global optimum solutions, which can easily be trapped in local minima using other approaches like MINOS, GINO, and GAMS (Maleki-Dizaji, Nyongesa & Khazaei, 2008). Other strengths of GA include its efficiencies in parallelizable search; ability to evolve solutions with multiple objective criteria;

and a controllable process of innovation (Bajpai & Kumar, 2010). Since the problem is highly complex, a GA is sought to solve the problem efficiently.

Other notable computer models include tabu search, simulated annealing, and ant colony optimization. Bilgin and Azizoğlu (2009) used tabu search algorithm to optimize the capacity allocation in the semiconductor industry. Hsu & Li (2009) developed a heuristic solution approach based on simulated annealing to determine the optimal adjusting decisions regarding production reallocation under fluctuating demand. Other evolutionary methods used the ant colony optimization and particle swarm optimization.

Computer models, despite relative simplicity in programming, do not guarantee optimal solution. They are approximation techniques in which solution qualities are influenced by the representation, parameters, and problem domain. The development of objective function needs to encompass all the factors of interest, particularly the real-life problems.

Constraint programming (CP) is often integrated into computer models, such as GA, to solve the foregoing problems. GA is a search method to identify the near optimal solution for the objective function. CP is a methodology for declarative description and solution of difficult combinatorial problems, particularly in the areas of planning and scheduling (Barták, 1999). The basic idea in CP is that the user states the constraints (requirements) in the problem area (Rossi, Van Beek, Walsh, 2006). Constraints map out how variables in the program must relate to each other. Each variable take a value in a given domain. The constraint thus restricts the possible values that variables can take. The important feature of constraints is their declarative manner. They define what relationship must hold within the variables without specifying a computational procedure to enforce the relationship. A feasible solution needs to satisfy all the constraints and minimize or maximize the objective function, respectively (Barták, 1999). The quality of solution is usually measured by an application-dependent function referred to as objective function. CP ensures the compliance of the genes with the predefined constraint network (Chiu & Hsu, 2005), thereby accelerating the evolution process in GA by implicitly guiding the chromosome generation. Van Beek and Chen (1999) presented evidence that CP approach can work well in planning and has the advantage in terms of time and space efficiency. Kovács, Váncza, Kádár, Monostori and Pfeiffer (2003) implemented the integration of CP and simulation to evaluate the robustness of scheduling problems by considering various uncertainties.

Peng, Lu and Chen (2014) constructed a CP model for advanced planning and scheduling (APS) of multilevel structured products. The model integrates three branch and bound methods and considers precedence constraints, capacity constraints, release time and due date. Tang, Liu and Sun (2014) integrated the linear scheduling and CP to solve schedule control problems faced during railroad construction.

### 3. Case study

Company A, a multinational BE semiconductor manufacturing company located in Penang, with approximately 4,600 employees, was used as the case study. Company A supplies customers from approximately 150 countries worldwide. In 2012, the company achieved a turnover of 5 billion Euro. Company A manufactures products, such as light emitting diodes for automotive, consumer, and industrial applications, infrared products, laser diodes, and optical sensors.

Company A uses lead frame in manufacturing chip packages. The lead frame is in panel form, which is arranged in a matrix that is extended in multiple rows and columns. The total number of units produced from one lead frame panel is different from others based on the size of the chip packages. The lead frame moves through the assembly facilities in a lot (collection of lead frame panels). A number of processing steps are performed by the single lead frame panel, while other steps are performed on the entire lot, with several lots processed at the same time. The whole processing steps are depicted in Figure 1.

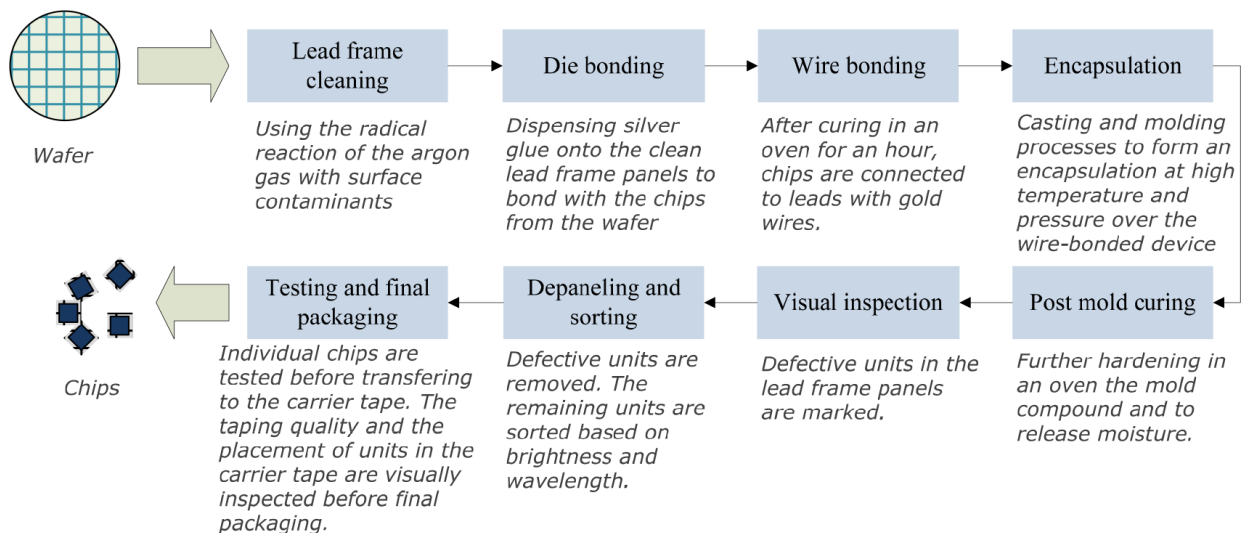


Figure 1. BE processing steps

Several product types with similar process steps are grouped into product families. Machine capacities are predominantly shared among the product family to reduce the investment cost. Setup times for the machine conversion, machine capability, and other mutually influenced constraints therefore are inevitable. Machine capability refers to the technical manufacturing ability of the machine to meet certain product specification. The production of a product generally involves a series of operations on different machines and cycle times. While generally the bottleneck operation limits the output of the entire products, a change in the demand for a specific product shifts the bottleneck operation, which affects the output of other products.

This study investigates an approach that can maximize both the output and utilization of largely shared machines. The specific manufacturing period ranges from one month to six months. Prediction of demand over a period requires a short-term planning that relies on customer forecasts and committed order and work in progress (WIP) levels. Frequent revision on customer orders is normal before confirmation. The manufacturing lead time was approximately two weeks. The manufacturing production quantities and product mixes were adjusted according to latest company forecast and strategic needs.

An actual capacity planning problem extracted from Company A consists of six product types, eight operation routings, and nine resources types. One year data was collected from various sources, including meetings and teleconferences, collected progress reports, bug reports, and other documentations from Company A. To protect proprietary information without affecting the validity of the case study, the product and resource names have been disguised. The products were clustered under a product family as machines were shared among these products. The sharing capability of machine is attributed to machine's permissible configurability for different product types. The machine technology in each operation can run for several product types (consisted in product family). However, it may have a different processing time.

#### **4. Research methodology**

The study involves two main stages: developing objective function and capacity output optimization. Figure 2 depicts the research framework. The first stage develops the objective function, which aims to provide valuable insight into how capacity varies with suspected changes in resource availability, resource efficiency, process improvement, process flow, or product demand. In this stage, the product–resource–operation relationship is described and CP is modeled. The inherent characteristics of the case problem include high mix production and machine sharing. Microsoft Excel Spreadsheets are used to contain the capacity data and to compute objective function.

The second stage applies the CPGA to find the near optimal solution for maximum capacity output. Optimized machine utilization corresponds to optimized capacity output. The near optimum capacity output can be obtained by optimizing the bottleneck machine utilization. A number of constraints and conditions are set while doing capacity planning for product mixes. Extensive trial-and-error is normally required to obtain the maximum capacity output. The use of CPGA provides quick response by reducing the trial-and-error period. Furthermore, CPGA contributes to the robustness of the changes in product mix demand.



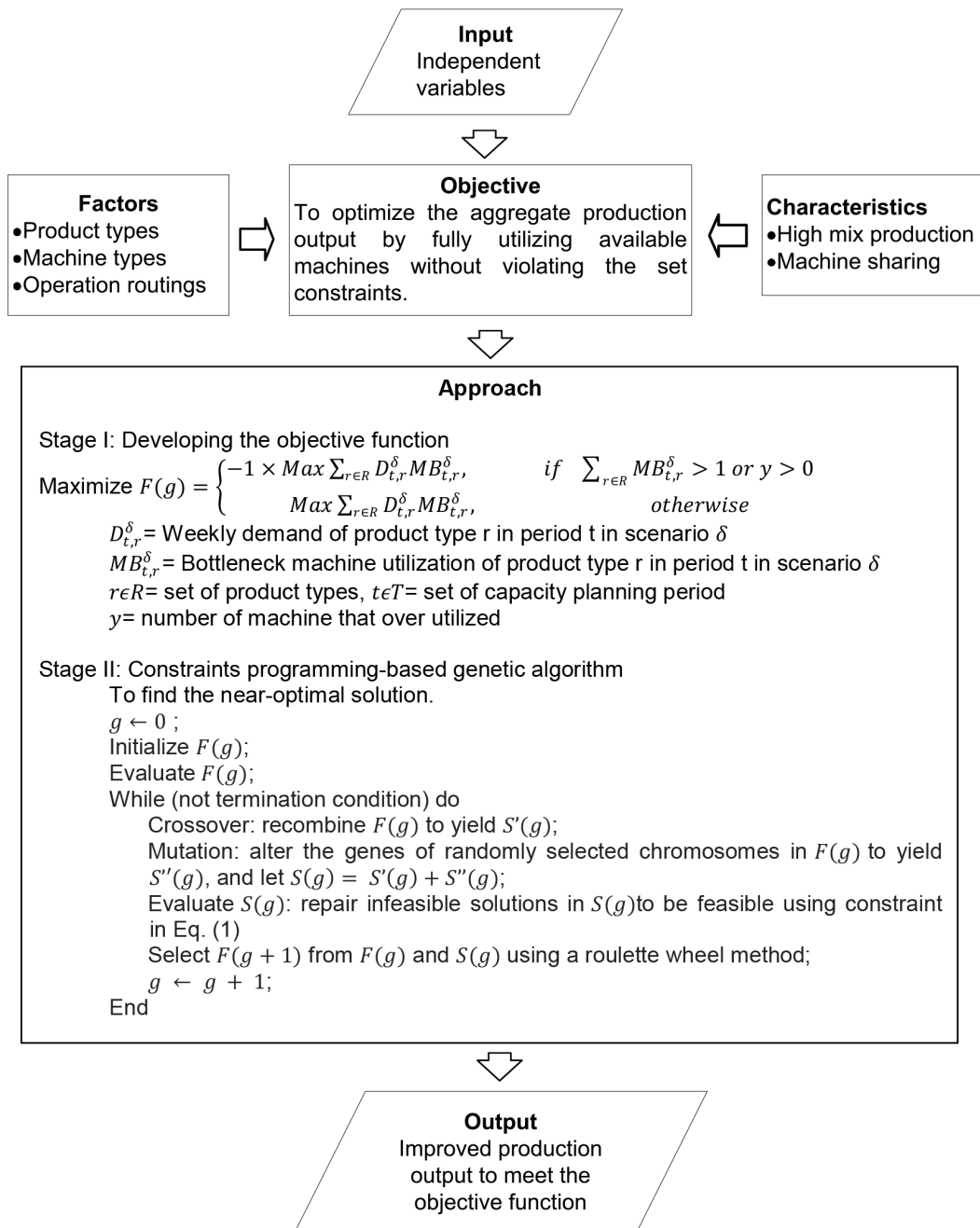


Figure 2. Research framework

## 5. Constraints formulation

### 5.1. Stage I: Developing the objective function

In CP methodology, a set of variables, a domain of possible values for each variable, and a collection of constraints are required to cast the problem.

First, a collection of variables need to be determined. Part of the modeling task is to identify the decision variables from the primitive variables. The variables included in modeling the CP are stated as follows:

#### *Primitive Variables*

$D_{t,r}^{\delta}$  Demand quantity of product type  $r$  in period  $t$  in scenario  $\delta$

$MO_{i,t}$  Available number of machine type  $i$  in period  $t$

$TE_{i,r}$  Percentage of total effective equipment performance (TEEP) of machine type  $i$  in product type  $r$

$S$  Number of shifts per week

$H$  Number of hours per shift

$Y_r$  Process yield for product type  $r$

$U_{i,r}$  Unit per hour of product type  $r$  in machine type  $i$

$PT_{i,r}$  Processing time of product type  $r$  in machine type  $i$

$G_{t,r}$  Gross required output needed for product type  $r$  in period  $t$

$RU_{i,t,r}$  Total utilized hour of product type  $r$  in machine type  $i$  in period  $t$

$AH_{i,r}$  Total available operating hour of product type  $r$  in machine type  $i$

$EA_i$  Percentage of equipment availability for machine type  $i$

$OE$  Operating efficiency

$RQ_{i,r}$  Rate of quality

#### *Decision Variables*

$DM_{t,r}$  Maximum demand quantity of product type  $r$  in period  $t$

$DL_{t,r}$  Minimum demand quantity of product type  $r$  in period  $t$

$MB_{t,r}^{\delta}$  Bottleneck machine utilization of product type  $r$  in period  $t$  in scenario  $\delta$

$MU_{i,r,t}^\delta$  Type  $i$  machine utilization for product type  $r$  in period  $t$  in scenario  $\delta$

$A_{i,r}$  The machine type  $i$  production ability to manufacture product type  $r$ , where  $i \in I$ , which is a set of machines types.  $A_{i,r}$  = a Boolean parameter ( $A_{i,r} = 1$  when machine type  $i$  can produce product type  $r$ ;  $A_{i,r} = 0$  otherwise).

$B_{t,r}^\delta$  The change of product demand type  $r$  in period  $t$  in scenario  $\delta$ .  $B_{t,r}^\delta$  is a Boolean parameter ( $B_{t,r}^\delta = 1$  when demand is subjected to change;  $B_{t,r}^\delta = 0$  otherwise).

$y$  Number of machine that is over utilized

where

$i$  = Set of machine type ( $i = 1, \dots, I$ )

$r$  = Set of product type ( $r = 1, \dots, R$ )

$t$  = Set of capacity planning period ( $t = 1, \dots, T$ )

$\delta$  = Index of demand scenario ( $\delta = 1, \dots$ )

The objective function is then formulated in this problem. The purpose is to maximize the total capacity output of the different types of products by fully utilizing the bottleneck machines in each demand scenario, as in section 5.1. The demand scenario is explained in Section 6. The machines from set  $I$ , with the highest ratio of machine utilization required to set the product type  $r$  at scenario  $\delta$ , are considered the bottleneck.

$$\text{Max} \sum_{r \in R} D_{t,r}^\delta MB_{t,r}^\delta \quad (1)$$

Where  $MB_{t,r}^\delta = \text{Max} MU_{i,r,t}^\delta, \forall t \in T, \forall i \in I$ .

Subjected to the following constraints:

#### Limited resource

The machine utilization must be less than or equal to 100%. The machine cannot be over-utilized (Equation 2 and 3).

$$MU_{i,r,t}^\delta \leq 1, \forall t \in T, \forall i \in I. \quad (2)$$

No machine is over-utilized,

$$y = 0 \quad (3)$$

Quantity of promised demand from customer.

The required demand quantity must be less than or equal to the available capacity provided by the machines (Equation 4).

$$\sum_{r \in R} D_{t,r}^{\delta} \leq \sum_{r \in R} MB_{t,r}^{\delta} U_{i,r} TE_{i,r} Y_r SH, \forall t \in T, \forall i \in I. \quad (4)$$

### *Demand range*

The required demand quantity must be within the set range of maximum and minimum demand quantities of product type  $r$  in period  $t$ . The minimum value is based on aggregate firm or committed customer orders whereas the maximum value is the optimistic demand forecast given by the business unit. High runner products normally will be assigned with larger maximum values.

$$\sum_{r \in R} DM_{t,r}^{\delta} \leq \sum_{r \in R} D_{t,r}^{\delta} \leq \sum_{r \in R} DL_{t,r}^{\delta} \quad (5)$$

### *Capacity balance*

The total required utilized hours must be equal or less than the available operating hours.

$$\sum_{r \in R} RU_{i,r,t}^{\delta} \leq AH_{i,r}, \forall i \in I. \quad (6)$$

$RU_{i,r,t}^{\delta} = 0$ , if product type  $r$  is unable to run by machine type  $i$

The CP was modeled through phases as described in Figure 3. In phase I, all the primitive variables that influence the objective function were identified and systematically categorized. These variables include machine availability, product process data, and product demand. The primitive variables were then formulated through the derivation of the equations in phase two. In the third phase, decision variables were developed and stated. The decision variables were held as the defined constraints. The objective function was defined in phase IV. The solution of the problem was measured by the objective function while satisfying all the constraints. In the capacity allocation problem, machine utilization was one of the main decision variables. The formulations of machine utilization are also described in Figure 3. The standard formula for machine utilization is equal to actual hours run divided by available operating hours (Toomey,

1996). In this study, the formulations were modified as shown in phases demonstrated in Figure 3.

The assumptions applied in modeling the CP are as follows:

- i. Current work in process (WIP) is not considered.
- ii. Queue time and material handling time are either assumed to be zero or are incorporated to the processing time of the resource.
- iii. All scheduled downtime are static and not subjected to stochastic variations.
- iv. The machine breakdown time is obtained from the factory control system.
- v. Profit of different product unit types is equal.
- vi. The complexity of the problem increases exponentially with the increase of product types, machine types, and operation routings.
- vii. One month equates to 4.17 weeks.

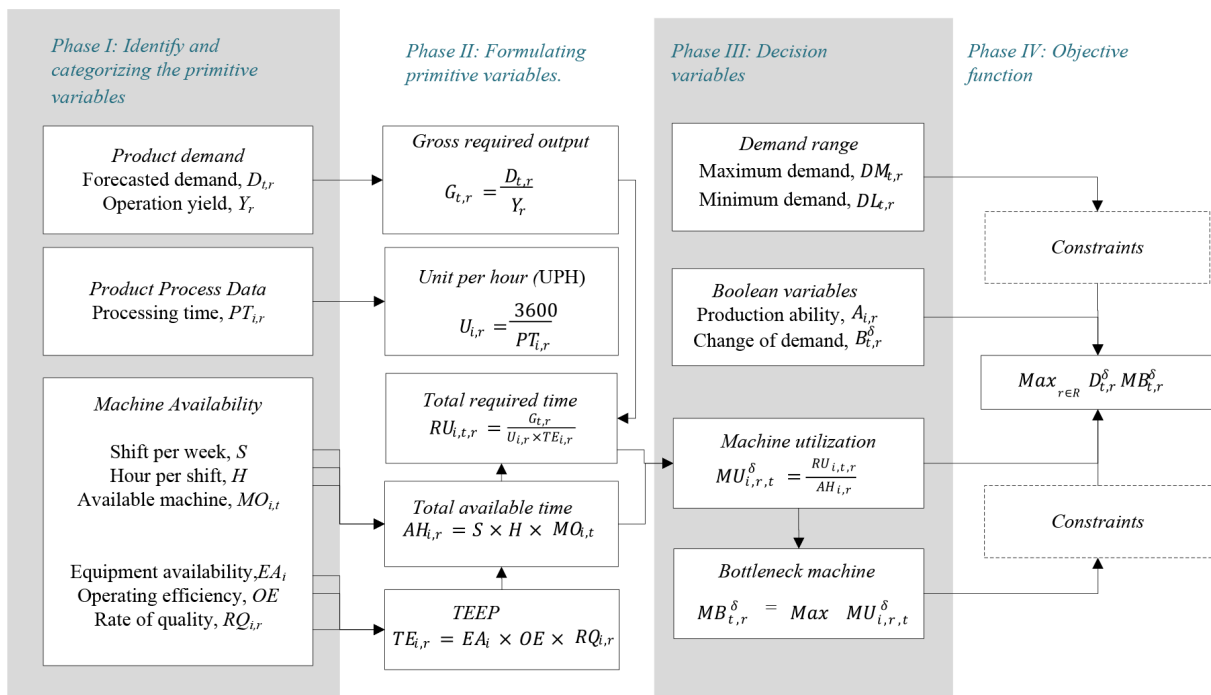


Figure 3. Process flow in modeling CP

## 5.2. Stage II: Constraint programming-based genetic algorithm (CPGA)

CPGA was used to optimize the capacity output. CPGA described the interaction between the objective function from the CP and the genetic operators, as shown in Figure 4.

$F(g)$  and  $S(g)$  represent the parents and offsprings of a generation ( $g$ ), respectively. The input parameters are chromosome size, crossover, and mutation rate. An initial population of chromosomes of size  $N$  is generated. The chromosome is made up of a sequence of binary numbers represented by '0' or '1'. The length of chromosome was based on the number of product types subjected to demand change,  $B_{t,r}^{\delta}$ . Each chromosome consists the number of genes that represent the quantity of a particular product type. The size of the gene or the number of bits used to represent a variable is important for the accuracy of the solution and the time needed for the GA to converge (Haupt & Haupt, 2004). Although 4-bit string contributes faster convergence of algorithm (Yusof & Deris, 2010), the gene in this study is represented by 8-bit string, as the increased number of bits would help reducing quantization error (Haupt & Haupt, 2004).

```

Constraints programming-based genetic algorithm
g ← 0 ;
Initialize F(g);
Evaluate F(g);
While (not termination condition) do
  Crossover: recombine F(g) to yield S'(g);
  Mutation: alter the genes of randomly selected chromosomes in F(g) to yield S''(g),
  and let S(g) = S'(g) + S''(g);
  Evaluate S(g): repair infeasible solutions in S(g) to be feasible using constraint in Eq. (1)
  Select F(g + 1) from F(g) and S(g) using a roulette wheel method;
  g ← g + 1;
End

```

Figure 4. Constraints programming-based genetic algorithm

A chromosome for six product types is constructed indicating 48-bits strings, as shown in Figure 5. The populations were assigned a fitness value which was evaluated using the equation. The fitness function decides if the bottleneck machines have been fully occupied for the highest capacity output of all product types.

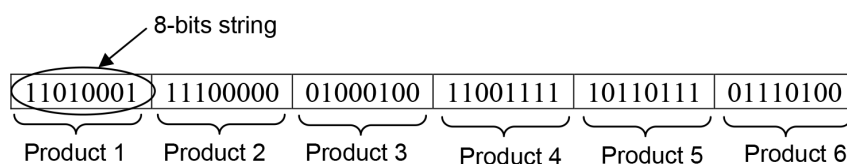


Figure 5. A chromosome for the capacity output optimization problem

The initial population was modified by the genetic operators, namely, selection, crossover, and mutation, to improve fitness. Following Haupt and Haupt (2004), the standard approach, roulette wheel selection, was normally used. Each chromosome received a portion of a roulette wheel according to relative fitness. Larger reflected portion corresponded to a better fitness value and higher chance of selection. The roulette wheel was spun and the corresponding chromosome was selected when the arrow rested at one of the portions. The sizes of chromosome population remained unchanged from one generation to the next. The roulette wheel was spun 10 times to establish the same population size. This setup means 10 chromosomes were passed to the next generation.

Crossover and mutation were repeated until satisfactory result was achieved. Partially mapped and cycle crossover were applied (Yusof & Deris, 2010). Partially mapped single point crossover was selected as it can perform better than cycle crossover (Chen & Smith, 1996). In the partially mapped single point crossover, a crossover point, or kinetochore, was randomly selected between the first and last bits of the parent chromosomes. For example, Parent 1 and Parent 2 could be crossed over after the second gene in each parent produces two offsprings (Figure 6). Mutation is equivalent to random search; its role is to provide a guarantee that the search algorithm is not trapped on a local optimum. For the binary GA, this observation amounted to changing a bit from a 0 to a 1, and vice versa (Haupt & Haupt, 2004). Thus, bit string mutation is used. The mutation of bit strings ensues through bit flips at random positions. An 8-bit gene was randomly selected from the corresponding gene pool. In the example shown in Figure 7, the chromosome is mutated in its 5th gene, which shows that 01000101 is mutated to 01001101 (randomly flip bit from 0 goes to 1 and 1 goes to 0). CPGA was terminated after a specified number of generations and the best chromosome found in the population was chosen.

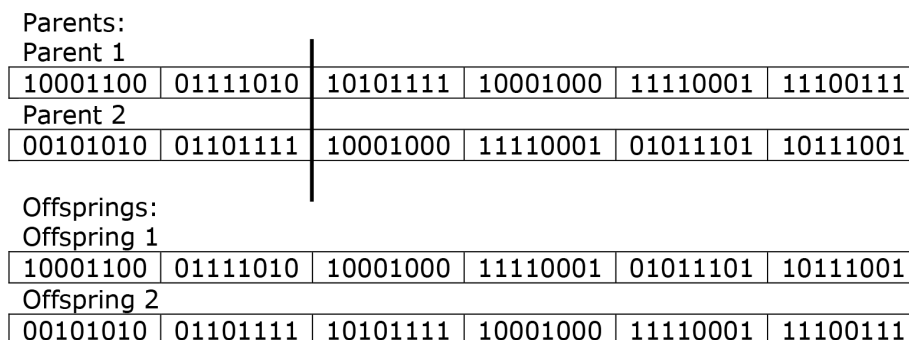


Figure 6. Partially mapped single point crossover

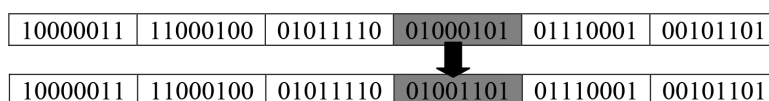


Figure 7. Bit string mutation

The solution violating Equation 2, 3, and 5 was not feasible and would be implicitly removed through backtracking. In the backtracking process, these infeasible solutions were identified and have their objective function rephrased to  $-1 \times \sum_{r \in R} D_{t,r}^{\delta} MB_{t,r}^{\delta}$ . Consequentially, negative fitness values were produced and effectively made these solutions unattractive and unlikely to survive to the next generation. The process continued until  $F(g)$  was assigned a positive value.

## 6. Implementation

Table 1 shows products produced based on machine types and the operation routings. When  $i$ th type of machine can produce product type  $r$ , then  $A_{i,r} = 1$ . Conversely,  $A_{i,r} = 0$ .

Table 1 illustrates the three-point relation (product–resource–operation). Similar machines can be used to run different operations. For example, Machine 3 can be operated in both Operations 2 and 6 by changing the materials used in each operation. Thus, the utilized hours of Machine 3 is the sum of hours needed from both operations. Each product has individual operation flow. For instance the operation flow for Product 1 is  $1 \rightarrow 3 \rightarrow 4 \rightarrow 5 \rightarrow 7$ , while Product 2 is  $1 \rightarrow 3 \rightarrow 4 \rightarrow 5 \rightarrow 6 \rightarrow 7 \rightarrow 8$ . Each operation is carried out by one or more machine types. Operation 1 involves two machine types, Machines 1 and 2, whereas Operation 2 only involves one machine type, Machine 3. The three-point relationship is important because any wrong declaration on the production machine feasibility would affect the results of the machine utilization decision function and generate invalid capacity output.

Operation	Machine Type	Product 1	Product 2	Product 3	Product 4	Product 5	Product 6
1	Machine 1	1	0	1	1	0	0
	Machine 2	0	1	0	0	1	1
2	Machine 3	0	1	0	1	0	1
3	Machine 4	1	1	1	1	0	0
	Machine 5	1	1	1	1	1	1
4	Machine 6	1	1	0	1	0	1
5	Machine 7	1	1	1	1	1	1
6	Machine 3	0	1	1	1	0	1
7	Machine 8	1	0	0	1	1	1
	Machine 9	0	1	1	0	0	1
8	Machine 6	0	1	0	0	1	1

1: Feasible relationship; 0: Infeasible relationship.

Table 1. Production machine feasibility ( $A_{i,r}$ )



The total number of hours utilized for each machine type is based on the unit per hour (UPH), which delineates the quantity of the product produced within an hour. Table 2 shows the gross UPH of product type  $r$  in machine type  $i$  for each operation. UPH varies for different products that run on the same machine type or for the same product that run on different machine types. Following the company practice, the UPH was adjusted to account for efficiency losses including the defects, scraps machine breakdowns and machine setups. Consequentially, any machine meeting the UPH would have achieved the full utilization in the calculation but not in reality. In capacity planning, the machines that produced higher UPH under same the operation and product type are given the top priority. For instance, both Machines 4 and 5 can be used to run Operation 3 for Product 1. However, Machine 4, which provides higher UPH, was given the higher priority.

Operation	Machine Type	Product 1	Product 2	Product 3	Product 4	Product 5	Product 6
1	Machine 1	8,400	-	10,800	10,500	-	-
	Machine 2	-	8,000	-	-	6,400	9,600
2	Machine 3	-	9,000	-	8,500	-	12,000
3	Machine 4	9,000	9,000	8,500	8,000	-	-
	Machine 5	7,000	9,000	8,500	8,000	4,500	3,000
4	Machine 6	9,500	9,200	-	10,860	-	8,840
5	Machine 7	5,000	5,000	6,000	5,500	5,700	5,500
6	Machine 3	-	9,000	8,000	8,500	-	12,000
7	Machine 8	9,000	-	-	9,000	9,000	9,000
	Machine 9	-	5,000	5,000	-	-	-
8	Machine 6	-	9,200	-	-	7,480	8,840

Table 2. Gross UPH of product type  $r$  in machine type  $I$

The semiconductor manufacturing industry usually divides the quantity of the forecasted monthly product demand into weekly basis. The industry standard equates one month to 4.17 weeks, as calculated by Equation 7.

$$D_{t,r} = \frac{K_{t,r}}{4.17} \quad (7)$$

where

$K_{t,r}$  = Demand quantity (monthly)

$D_{t,r}$  = Demand quantity (weekly)

Table 3 shows the range of demand for six product types. When other products receive no order, the maximum output for Product 1 is 775,656 units/week. The range enables CPGA to

provide reasonable solutions. The minimum demand to calculate machine utilization is the input value to CP. Its role is to ensure that current available machines are able to support the basic demand requirement. Thereafter, CPGA provides the solution with the maximum capacity output based on different demand scenarios (see Table 3). CPGA must also fulfill the basic required demand.

Product Type	Minimum demand (units/week), $DL_{t,r}$			Maximum demand (units/week), $DM_{t,r}$
	Scenario 1	Scenario 2	Scenario 3	
Product 1	50,000	320,000	200,000	775,656
Product 2	50,000	93,000	200,000	360,000
Product 3	50,000	62,000	10,000	461,700
Product 4	50,000	100,000	10,000	340,000
Product 5	50,000	85,000	10,000	415,530
Product 6	50,000	35,000	10,000	246,240

Table 3. Range of demand

Three demand scenarios ( $\delta = 1,1,3$ ) were studied. These three scenarios were studied due to the uncertain market environment in BE semiconductor manufacturing. Demand pattern can be influenced by the seasonality and new technology development. For example, the demand for certain LED chips increases following Christmas season or Casino renovation, which requires greater energy efficiency of LED technology. In contrast, the orders may slow down during economic downturns, while orders for all product types may reach peak levels during economic grow ups. Scenario 1 shows a low product demand, which is 50,000 units/week for all product types. Scenario 2 shows products with different minimum demand requirement. In Scenario 3, the demand requirement for Products 1 and 2 exhibits a sudden increase to 200,000 units/week. Other products have an equal minimum demand of 10,000 units/week.

Table 4 shows the change in the product demand. When the demand is subjected to change,  $B_{t,r}^{\delta} = 1$ . Otherwise,  $B_{t,r}^{\delta} = 0$ . In scenarios 1 and 2, all products were subjected to change in demand once the minimum required demand was fulfilled. In scenario 3, the demand for Products 1 and 2 were fixed to 200,000 units/week because this is the figure that the company and the customers have agreed upon. Other products were subjected to varying demand, the range of which is given in Table 3. This observation means that once the capacity is allocated to the fixed demand for Products 1 and 2, the remaining capacity will be allocated to the remaining four product types. CPGA was used to find the highest total capacity output by fully utilizing the available machines. CPGA changed the demand value of the products according to the demand range and the available production capacity. Different product mixes have different capacity outputs.

Product Type	Scenario 1	Scenario 2	Scenario 3
Product 1	1	1	0
Product 2	1	1	0
Product 3	1	1	1
Product 4	1	1	1
Product 5	1	1	1
Product 6	1	1	1

1: demand can be subjected to change; 0: demand is fix.

Table 4. Changeability of demand ( $B_{i,r}^{\delta}$ )

## 7. Results and discussion

Table 5 shows the machine utilization before and after the implementation of CPGA, based on the investigated demand scenarios. In the industry, the basic demand quantity is recorded in the capacity planning spreadsheet for machine utilization evaluation before capacity planning using the CPGA approach. The required quantity of machines and machine utilization could be calculated based on the mathematical formulations illustrated in Figure 3. The constraint or excess of capacity could be identified by sorting the percentage of machine utilization.

Before CPGA implementation, the machines were not fully utilized. This observation indicates that with the required basic demand, excess capacities were still present in the production line. Available machines should be fully utilized to increase the capacity output. Implementation of CPGA increased the overall machine utilization for all machines and bottleneck machines that show 100% occupied performances.

Different demand scenarios clearly have different machine types, which added constraints to the capacity output. Scenario 1 shows that Machines 5, 6, and 7 added constraints to the capacity output, while Machines 6 and 7 limited the capacity output in scenario 2. Machines 3, 6, and 7 added constraint to the capacity output in demand scenario 3.

Upon testing on three demand scenarios, results prove that CPGA provided the approximate optimum capacity output as available machines were fully utilized. Table 6 lists the results of the approximate optimal capacity output.

Machine Type	Available machine quantity, $Mo_{i,t}$	Scenario 1		Scenario 2		Scenario 3	
		Before	After	Before	After	Before	After
Machine 1	1	17%	44%	59%	61%	28%	51%
Machine 2	1	24%	51%	32%	34%	34%	45%
Machine 3	1	45%	96%	72%	74%	61%	100%
Machine 4	1	42%	76%	89%	92%	71%	99%
Machine 5	1	44%	100%	46%	52%	18%	42%
Machine 6	1	47%	100%	96%	100%	81%	100%
Machine 7	2	53%	100%	93%	100%	72%	100%
Machine 8	1	27%	73%	68%	72%	28%	42%
Machine 9	1	22%	49%	33%	36%	45%	90%

Table 5. Machine utilization before and after the CPGA implementation

Product Type	Capacity output (units/week)		
	Scenario 1	Scenario 2	Scenario 3
Product 1	95,177	321,773	(200,000)
Product 2	65,681	94,039	(200,000)
Product 3	162,136	75,997	219,153
Product 4	138,016	101,868	27,977
Product 5	227,787	110,722	54,182
Product 6	81,307	35,822	42,173
Total	770,104	740,221	743,485

(In bracket) shows the fixed required demand.

Table 6. Optimal capacity output of CPGA

Figure 8 compares the capacity output before (demand from the marketing forecast) and after the implementation of CPGA (approximates optimum capacity level). Results from scenarios 1, 2, and 3 show higher capacity outputs compared with the capacity outputs before the implementation of CPGA with increments of 157%, 7%, and 69% for scenarios 1, 2, and 3, respectively.

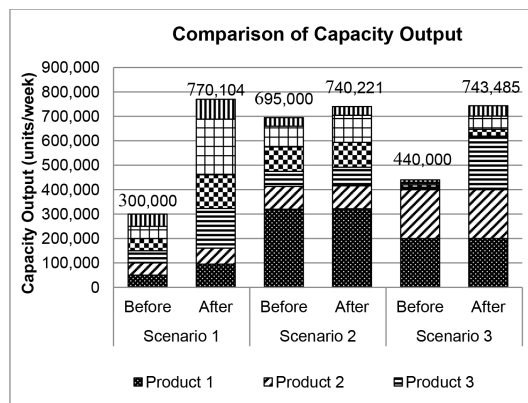


Figure 8. Comparison of capacity outputs before and after the implementation of CPGA.

### 7.1. Sensitivity analysis

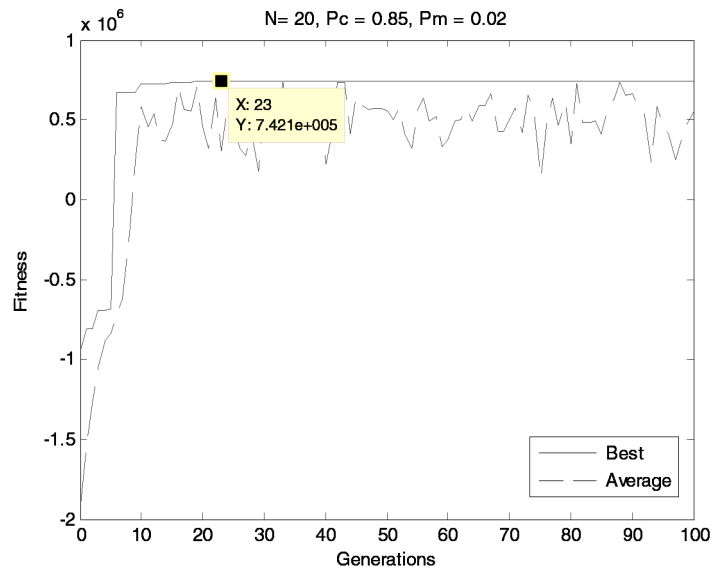
The results were examined by fine-tuning the size of chromosome population  $N$ , probability of crossover ( $P_c$ ), probability of mutation ( $P_m$ ) and number of generation  $I$  to ensure that the near optimal solution is reached. Performance was assessed with respect to the sensitivity test of the CPGA, at which near optimal solution is achieved.

The generation number was fixed at 100 for all simulations. Table 7 indicates the effect of different CPGA parameters on fitness value. Each demand scenario has eight simulations with different parameter settings. A high population size with  $P_c = 0.85$  and  $P_m = 0.02$  produced the highest fitness value in scenarios 1 and 3. Scenario 2 has the highest fitness value at lower mutation rate. From these simulations, the lower population size of  $P_c = 0.85$  and  $P_m = 0.01$  and resulted in worse fitness value. Table 7 shows the best solution for each scenario.

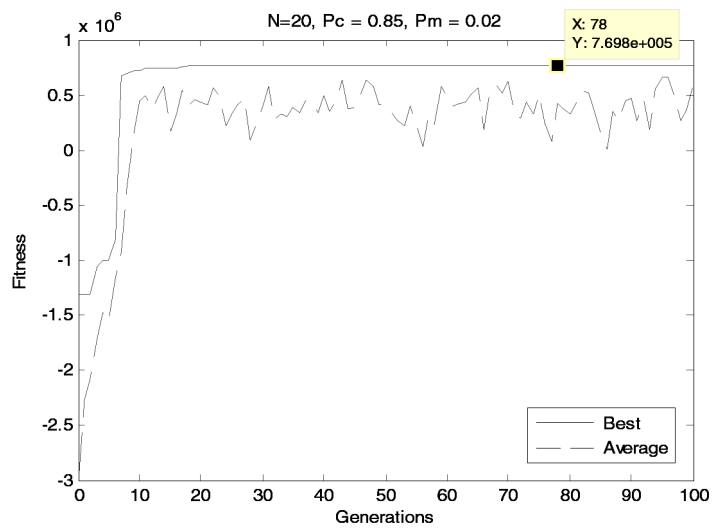
CPGA parameters		$P_c = 0.85$		$P_c = 0.7$	
		$P_m = 0.01$	$P_m = 0.02$	$P_m = 0.01$	$P_m = 0.02$
$N = 10$	Scenario 1	725,141	742,203	747,544	742,203
	Scenario 2	-789,908	734,469	724,603	728,113
	Scenario 3	639,597	675,165	645,710	741,034
$N = 20$	Scenario 1	704,550	<b>769,813</b>	676,100	760,650
	Scenario 2	<b>739,120</b>	735,796	731,026	735,310
	Scenario 3	701,979	<b>742,120</b>	706,502	737,410

Table 7. CPGA simulation results

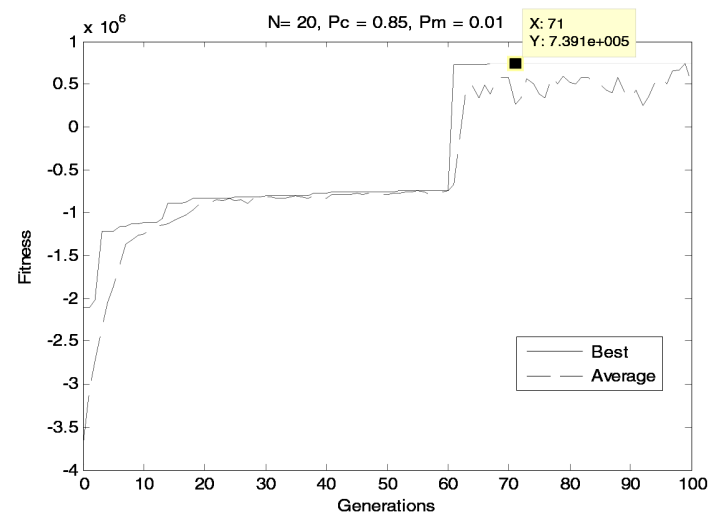
The performances of the best solution for each scenario are depicted in Figure 9(a), (b) and (c). The curve graphs of scenarios 1 and 2 show increases at earlier generation (beginning stage of number of generation), compared with the curve in the graphs of scenario 3. A drastic rise was observed around the 10th generation in Figure 9(a) and (b) and at the 61st generation in Figure 9(c). The graphs indicate that the best solutions for scenarios 1, 2 and 3 were obtained at the beginning of the 23rd, 78th, and 71st generation, respectively.



(a) Scenario 1



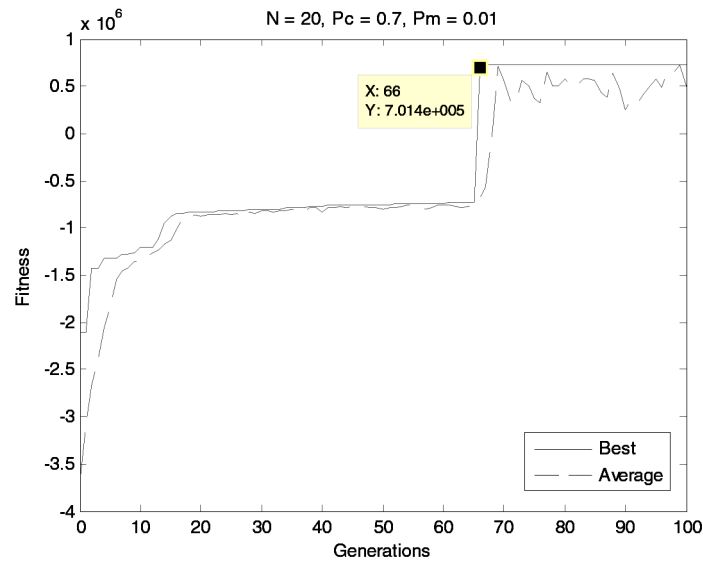
(b) Scenario 2



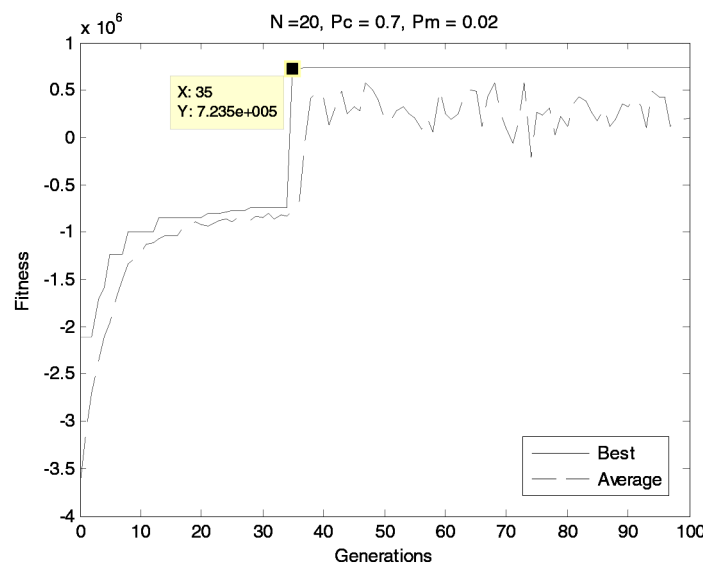
(c) Scenario 3

Figure 9. Performance graphs of optimal solution based on three demand scenarios

The comparison analysis shows that the run time was shorter and the results were better with higher mutation rate. For instance, Figure 10(a) and (b) in scenario 2 show performance graphs with different mutation rates but equivalent crossover rate and population sizes. Graphs in Figure 10(b), which has a higher mutation rate, shows that the curve started to increase at the earlier 35th generation compared with Figure 10(a), where graphs increased at the 66th generation.



(a)

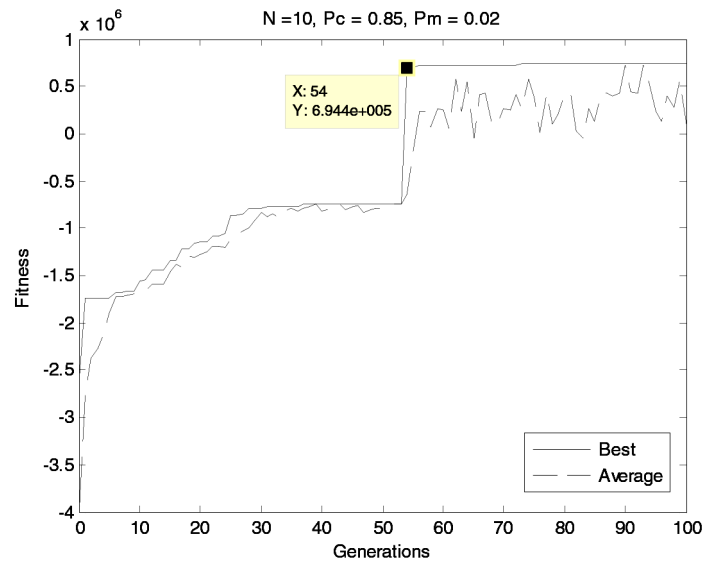


(b)

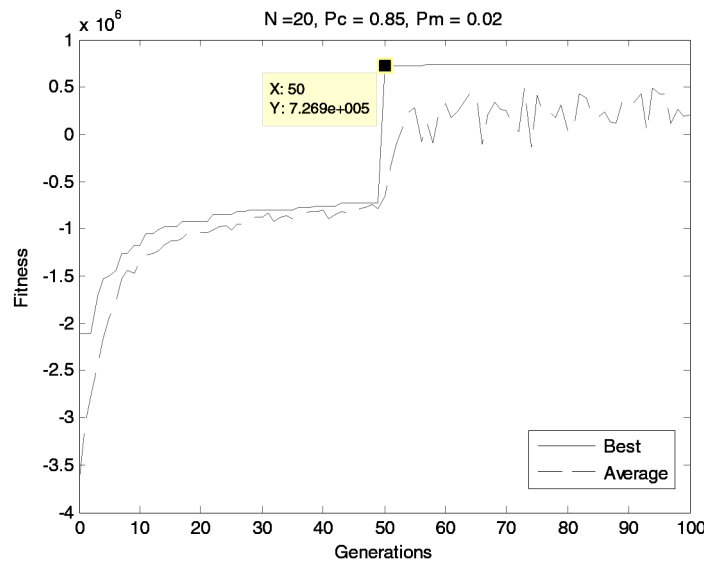
Figure 10. The effects of mutation rate for (a)  $P_m = 0.01$ , (b)  $P_m = 0.02$

Figure 11(a) and (b) compare the performance graphs under different population size, with equivalent crossover rate. The figures reflect that the curves for both performance graphs

increased at almost the same generation period, approximately at the 50th. However, the fitness value obtained was much higher when the population size was larger, which suggests that larger population size produces better solution compared to one with a smaller size. Under different crossover rate and similar mutation rate and population size, the performance graph patterns were almost similar (Figure 12(a) and (b)), which reflects that changes in crossover rate has no effect on the quality of solution.



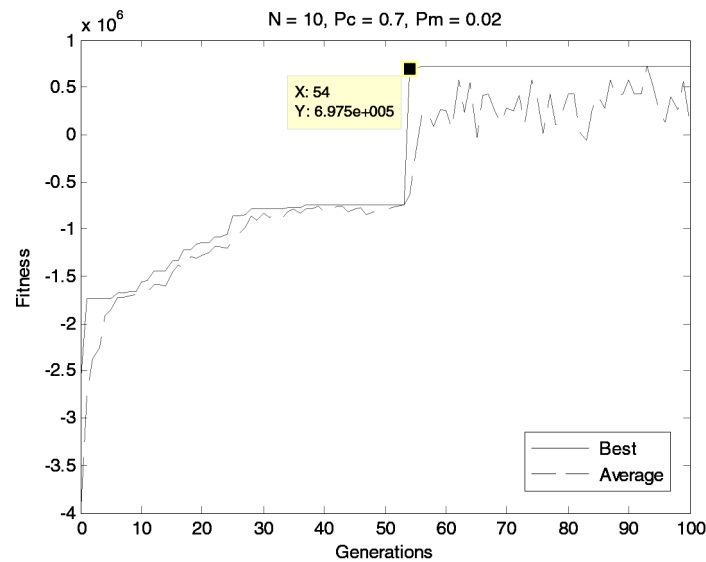
(a)



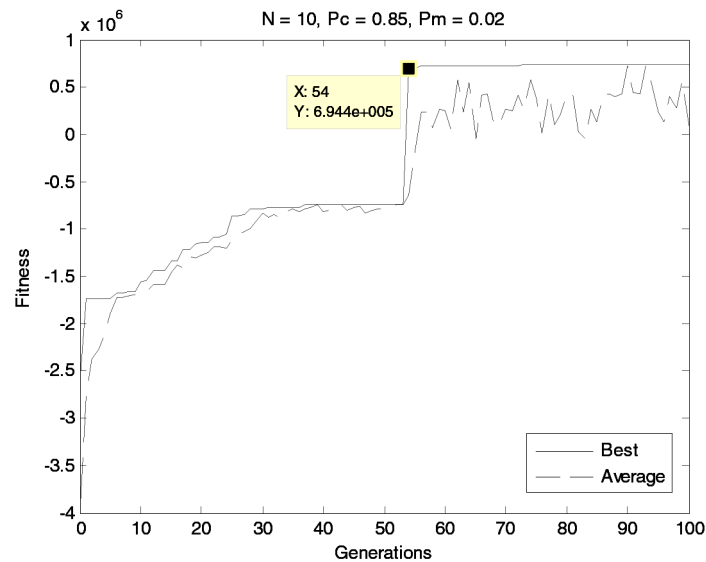
(b)

Figure 11. The effects of population size for (a)  $N=10$ , (b)  $N=20$





(a)



(b)

Figure 12. The effects of crossover rate for (a)  $P_c = 0.7$ , (b)  $P_c = 0.85$ 

## 8. Conclusion

Product mixes and uncertain demand, which are caused by drastic changes in product innovation, have made efficient machine capacity allocation extremely difficult. Motivated by the problem faced by semiconductor manufacturers, a CPGA approach was developed to approximate an optimal solution for capacity output. In contrast with the conventional studies, the proposed approach explicitly captures a three-point (product–resource–operation) relationship and later allows the allocation of right mix of products to maximize the capacity output. Our case study demonstrates that the CPGA efficiently solved the problem. The performance and sensitivity analysis of CPGA show that the proposed algorithm was able to

determine the highest capacity output in all three scenarios. Significantly improved machine utilization was also achieved. The proposed approach can be easily extended to other more complex case scenarios, such as with longer routing operation of larger number of machine types.

The future works are promising in three areas. First, new practical elements are to be considered in the system including existing product inventory, different planning periods, profit margin and product prioritization. Second is to extend CPGA into actual application which requires software integration, human-machine interface design and management system. Finally, more efficient genetic algorithms, such differential evolution or other search algorithms can be explored, with the increase in problem complexity.

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