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## Article

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## BARRIERS TO THE ADOPTION OF THE INTERNET AND SELECTION OF E-COMMERCE ACTIONS: INCIDENTAL MOTIVATIONS OF MICRO-ENTREPRENEURS

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**Abstract.** For decades entrepreneurial motivations have been related to entrepreneurial behavior, in areas such as investments or formulation of strategies, however, its link with the adoption of e-commerce in microenterprises has not been explored in depth. Likewise, most of the research on e-commerce has been focused on studying small and medium-sized companies. Consequently, this research aims to assess the relationship of motivations of micro-entrepreneurs when developing their businesses, with the barriers they perceive to adopt the Internet, and the types of e-commerce activities they implement in their companies. In addition, demographic variables are analysed in order to facilitate the categorization of these organizations. Logistic regressions and Chi-square statistics are developed, on data published in the Fifth Micro-Entrepreneurship Survey of Chile. The results obtained show that the motivation for entrepreneurship based on family tradition is related to less Internet adoption and uses for e-commerce; also, it is evidenced that necessity and opportunity-based motivations are positively associated with Internet use for relationship purposes with clients and suppliers. This information is considered relevant in practical terms, since it allows strengthening the use of e-commerce in microenterprises, through the implementation of programs to support microentrepreneurs with incident characteristics, under the financing of governmental entities or private companies.

**Keywords:** internet barriers, e-commerce uses, micro-enterprises, entrepreneurial motivations, demographic conditions.

**JEL Classification:** L81, L86, L26, D91.

### Introduction

Adoption and use of Information and Communication Technologies (ICT) is a relevant condition for companies to be competitive (Gutiérrez-Leefmans and Navarogel 2016). Nowadays, enterprises use Internet-based technologies that allow them to compare or exceed the performance of competitors in sales promotion, sales, and relationship with customers (Bianchi and Mathews 2016). In the context of micro-enterprises, the use of the Internet in marketing and production functions is an opportunity (Fillis et al. 2003, Nikunen et al. 2017, Lin et al. 2018), since it facilitates access to a large number of potential clients and relationship option with service providers. Under these new conditions, an enterprise consisting of less than 10 employees, could sell its products to

thousands of customers and interact with them through applications linked to the web.

Given the importance of the Internet and e-commerce for sales and business development, many researchers have been focused on studying the conditions that favour its adoption as well as the barriers that hinder it. Ihlström et al. (2008) differentiate internal and external barriers, internal barriers consider lack of knowledge about this technology and limited business resources, the external aspects recognize as factors, the availability of external stakeholders and services for support and maintenance. In the area of internal barriers, it has been observed that features such as the training of entrepreneurs, favour the incorporation of the Internet (Barrera 2017), and that the barriers, lack of knowledge and resources are especially significant to

dismiss the adoption of e-commerce in enterprises (Jones et al. 2003, Esmailpour et al. 2016).

In addition, previous research has shown that entrepreneurial motivation is related to specific behaviours that affect the commercial performance of an enterprise (Machmud and Sidharta 2016). In particular terms, Stephan et al. (2015) points out, after conducting a review of this topic, that entrepreneurial motivations affect areas such as: the performance of an organization, the strategic decisions of entrepreneurs to project their business, the investments that entrepreneurs make in their organization and the level of satisfaction with the business. A widely known typology is the denomination of motivation due to the need and search for opportunities (Amit and Muller 1995), this classification popularized by the Global Entrepreneurship (GEM) has been used in the last two decades.

Despite the recognized effect of entrepreneurial motivations, in areas such as investments, strategic decisions and commercial performance, there is a low understanding of the relationship of these motivations with the adoption of the Internet, the perception of barriers to using Internet and e-commerce, and the propensity towards e-commerce uses, such as sales, promotion and relationship with customers and suppliers. In a complementary way, it has been recognised that the analysis on Internet adoption in micro-enterprises is limited (Pascucci et al. 2017), since most of the research on adoption and use of the Internet is aimed at large, medium and small-sized enterprises. Faced with this knowledge gap, it is reasonable to propose the following research question: How are the motivations of micro-entrepreneurs linked to their perception of barriers to using Internet and the adoption of e-commerce in their ventures?

Additionally, the demographic conditions of micro-entrepreneurs and their enterprises in Latin America, have not been linked to perception of barrier to the Internet and specific uses of e-commerce. The demographic variables are an instrument for characterization of individuals widely used, these variables have the advantages of incorporating defined measurement scales, which are easy to understand and use, and the information they provide is simply transferable to other studies (Beane and Ennis 1987). Also, Denby (1989) has recommended the use of demography to form groups with different psychological characteristics, such as personal motivations.

In the field of SMEs, demographic variables have been extensively used and are often combined with psychological and cultural conditions, to achieve greater understanding of entrepreneurs' behavior. The relationship of aspects such as gender (Belás et al. 2015, Kozubíková et al. 2017, Orser and Riding 2018), age (Weber and Schaper 2004, Kickul et al. 2008, Matos et al. 2018), educational level (Laukkanen 2000, Wilson 2008, Liñán et al. 2016), marital status (Sirec and Mocnik 2010, Duman et al.

2015, Gupta and Mirchandani 2018), and participation in training (Liñán et al. 2016, Henry et al. 2017, Barrera 2017), have been linked to perceptions, motivations and attitudes in the field of entrepreneurship, consequently, the pertinence and timeliness of these variables is also recognized for the segmentation of entrepreneurs, in the field of e-commerce.

Accordingly, the objective of this research is to analyze if the motivations of micro-entrepreneur to undertake, are linked to the use of the Internet in his/her enterprise and the perception of barriers: absence of need, lack of awareness and lack of resources. Additionally, if the demographic conditions the micro-entrepreneur: age, gender, educational level, attendance to training sessions, and finally, the registration of the company, are linked to the use of the Internet in his/her enterprise and his/her perception of barriers mentioned. Entrepreneurial motivations chosen, due to their relevance in previous research are the following: family tradition, need and opportunity.

7,025 micro-enterprises are studied, which maintained entrepreneurial operations in place during 2017. The statistical methodology used considers logistic regressions, and Chi-square test for comparison of proportions in dichotomous qualitative variables, these methods have been widely used in previous investigations about entrepreneurship and SEMs. The analysis is presented for a total group of enterprises and is divided into: the Manufacturing industry and Agriculture, Forestry, Livestock and Fishing industry.

This information is considered relevant to support the development of micro-enterprises, whose owners show different motivations and demographic conditions, since the gaps in business performance, derived from obsolete technologies related to promotion, sale and product relationship, impact its permanence and development, and with it, the prosperity of families (Albuquerque Llorens 2004). It is considered that when traits of the entrepreneur and his/her company are discovered, which are related to the adoption and perception of Internet barriers, this facilitates the selection of microenterprises to provide support to them through counselling, assistance, training, subsidies and investment.

## 1. Theoretical framework

### 1.1. ICTs and e-commerce in MSEMs

Information and Communication Technologies, hereinafter referred to as ICTs, which are defined as software and hardware required by an enterprise to achieve its business objectives (Laudon and Laudon 2008), have been linked to various benefits in companies; in small and medium-sized enterprises, it has been estimated that ICTs increase both internal and external communication of an enterprise

(Tarutė and Gatautis 2014) and that they also strengthen communication with customers and suppliers (Alam and Noor 2009).

Regarding micro-enterprises from Ibero-America, there is limited research and the results are consistent with those obtained in small and medium-sized enterprises. It has been recognised that ICTs support the achievement of customer knowledge and the achievement of competitive advantages, since they imply increased performance through automation, access to information, reduction of transaction costs and development of learning (Saavedra García and Tapia Sánchez 2013); also, the use of ICTs has been positively related to innovation capacity in these enterprises (Benito-Hernández et al. 2012).

With regard to the use of the Internet for marketing purposes, Rose et al. (1999) suggest that e-commerce provides opportunities for the development of personalised marketing and reduced contact with employees; while Espelt et al. (2000) acknowledge that the Internet is an important resource to promote products and distribute them to their customers. In small and medium-sized enterprises, the Internet is seen as a resource that allows them to compete with large companies (Mele 2013). In this sense, it has been pointed out that e-commerce supports the differentiation of products from small and medium-sized enterprises (SMEs) and the personalised relationship with their clients (Zwillenberg et al. 2014), and that it facilitates the market expansion and global distribution of products (Cecere and Cecere 2016).

Also, there is very little research associated with micro-enterprises from Ibero-America, evidencing the highest incomes of micro-entrepreneurs who are Internet users in Peru (Agüero and Pérez 2010), and a positive relationship between Internet adoption and productivity increase in microenterprises in that country (Huaroto 2012). It was also evidenced that the use of Internet allows for improvements in customer service and increases in sales in enterprises in Jalisco, Mexico (Cerón Bracamontes et al. 2018), and increases customer satisfaction and product sales in micro, small and medium-sized enterprises (MSMEs) in Spain (Blanco and Segarra-Oña 2014).

## 1.2. Entrepreneurial motivations

For decades, researchers have extensively searched to recognise the motivations that drive entrepreneurs to develop new businesses and the characteristics of entrepreneurs in relation to them. In the 1960s, McClelland (1961) proposed that the need for achievement is a central motivation for entrepreneurship; and, in the 1990s, Koh (1996) acknowledged that the desire for independence and achievement of autonomy are relevant motivations for creating new enterprises. Regarding studies on types of motivations for entrepreneurship, the duality of necessity and opportunity-based

motivations has been widely validated since the beginning of the 21st century (Kirkwood 2009, Bosma and Levie 2009, Devins 2009). Necessity-based entrepreneurship involves running a business due to a lack of options or unfavourable work options, and opportunity-based entrepreneurship is associated with the pursuit of personal growth using business options. Amit and Muller (1995) have called necessity-based entrepreneurship “Push” and opportunity-based entrepreneurship “Pull”.

The relationship between necessity and opportunity-based entrepreneurial motivations is linked to company performance. In this context, Zali et al. (2013) associate the growth of business with opportunity-based entrepreneurship in a positive manner while they associate the growth of business with necessity-based entrepreneurship in a negative manner. Acs and Varga (2005) point out that opportunity-based entrepreneurial motivation is linked to technological changes in the enterprise. Stephan et al. (2015) pose that opportunity-based entrepreneurship sustains its growth through innovation.

In Latin America, there are limited studies on necessity and opportunity-based entrepreneurial motivations. Thus, it has been suggested that, the frequency of necessity-based entrepreneurship is a majority and increasing group (Kantis et al. 2002, Rodríguez Ramírez 2008), that most of micro-entrepreneurs are motivated by necessity, they have little planning and training (Flores et al. 2016), and that there is a positive incidence of opportunity-based entrepreneurial motivation on the internationalisation of companies (García-Cabrera et al. 2018).

Although the classification of necessity and opportunity-based entrepreneurial motivations is acknowledged, more approaches on types of mobilisers towards entrepreneurship can be found. In a complementary way, Kuratko et al. (1997) recognises the following motivations: Extrinsic rewards, independence or autonomy, intrinsic rewards and family security. Furthermore, Yalcin and Kapu (2008) identify: Search for financial gain, social recognition, family tradition and independence.

Among the motivations indicated in these last classifications, family tradition has been positioned as a significant factor, since it has been indicated that it affects the creation of enterprises by generating reference models and restrictions (Frank et al. 2007). In Ibero-America, Cueva (2012) suggests that family tradition is one of the first causes for enterprise development in Spain, and Moreno (2013) shows that, in Spain, the intention to become an entrepreneur is higher among students with family members who have started their own enterprises.

Regarding entrepreneurship by family tradition, it has been recognized that rural entrepreneurs who develop their business by inheritance in countries such as India and China, and who are engaged in the development of

handicrafts, have gaps in knowledge and resources for the adoption of e-commerce (Shah and Patel 2016, Huang et al. 2018); consequently, its organizations tend to be supported by government programs that encourage the development of e-commerce platforms.

It is concluded that necessity and opportunity-based entrepreneurial motivations, and motivation for entrepreneurship based on family tradition, are outstanding motivations that account for a propensity towards entrepreneurship in a context of micro and small-sized enterprises. Currently, only a few studies have analysed their incidence on micro-entrepreneurship, and there is no evidence, of a relationship between entrepreneurial motivations and the adoption of the Internet and perception of barriers in micro-entrepreneurship, which is consistent with the limited number of studies on this subject.

### 1.3. Internal barriers for the adoption of ICTs and e-commerce

Research developed in America, Europe and Asia, converge to identify internal barriers of enterprises that limit the use of ICTs and e-commerce. Causes have been mainly identified as the following: The belief that the Internet does not provide financial benefits to enterprises; lack of trained personnel to develop and maintain e-commerce systems; lack of infrastructure; high equipment and software costs; the belief that its profitability is insufficient with respect to the investment for its implementation; uncertainty about legal regulations; and fear about the safety of ICT users (Sin Tan et al. 2010, Lawrence and Tar 2010).

In the field of small-sized enterprises, Alford and Page (2015) point out that the lack of staff knowledge and inability to measure their return on investment limit the implementation of ICTs and e-commerce. Likewise, Rahayu and Day (2015) state that the perception of benefits, organisational training for technology adoption, and the company owner's capacity for innovation, skills and experience in Information Technology, impact on the adoption of e-commerce in small-sized enterprises.

In Europe, the studies about ICT barriers in MSMEs also are scarce, it has been indicated that, in rural organisations in Sweden, barriers to the adoption of e-commerce are those already recognised in the context of larger enterprises (Sandberg and Håkansson 2014); this means that the lack of knowledge by employees, the lack of resources and the perception of lack of relevance of e-commerce in the business model are significant difficulties. As well, Arendt (2008) studies SMEs from Spain, Portugal and Poland, and they argue that the main barrier of better utilization of ICT and eBusiness in SMEs is not as much as lack of access to information technology, as it is the lack of proper knowledge, education and skilled owner-managers and employees within the enterprise. Gilmore et al. (2007) conclude that

in SMEs of Northern Ireland, the lack of time, knowledge and financial resources, contribute to the development of deficient websites, which are not appreciated by customers. Additionally, Chatzoglou and Chatzoudes (2016), obtain as a result after studying SMEs in Greece, that the factors with greater incidence on the adoption of e-commerce in SMEs are, governmental support, consumer readiness, IT infrastructure and internet skills.

In the Latin American context, Nasco et al. (2008) recognise that the attitude of business managers is relevant for their willingness to incorporate e-commerce in small and medium-sized enterprises (SMEs). It has also been pointed out that the lack of resources in MSMEs is more evident due to the technological changes associated with ICTs (Jones et al. 2016). In Chile, Durán and Ignacio (2015) suggest that the associated costs and lack of knowledge by micro-entrepreneurs are the central causes for the dismissal of ICTs.

Taking into consideration the developed research in different countries and the different size of enterprises, converging towards equivalent barriers, it is concluded that the lack of competent employees (Arendt 2008), the financing requirements for investments and implementation costs (Johnson 2010), access to infrastructure, software and equipment (Harindranath et al. 2008) and the absence of perception of financial benefits or its contribution to the business model (Jones et al. 2003), are relevant difficulties that limit the adoption of ICTs and e-commerce in micro-enterprises, and these barriers are analyzed in this investigation.

## 2. Methodology

### 2.1. Sample

Data base included in the Fifth Micro-Entrepreneurship Survey of Chile, which evaluates 7,492 enterprises (Ministry of Economy, Development and Tourism of Chile n.d.) are analysed, in order to assess the relationship of the presented variables. The survey was applied from the second week of May to the first of August in 2017. A total of 7,492 people were interviewed in different regions of Chile. According to the statement of the Ministry of Economy, Development and Tourism of Chile (2016), micro-enterprises are small businesses employing 9 employees or fewer. Access to data and results is public.

The micro-entrepreneurs evaluated through a face-to-face survey live in 13 regions of Chile, located in the north, centre, and south zones of this country. The sample frame of Fifth Micro-Entrepreneurship Survey of Chile (2018), is obtained from the National Survey of Employment, from this sampling frame, households and entrepreneurs were selected for evaluation through a face-to-face survey. The survey was applied in person, by interviewers distributed in blocks within cities in the 13 regions studied. A stratified

sample was used, which represents all geographic areas and economic activities, considering their proportion in the sampling frame. The sample error that was obtained is 1.17%.

Out of the total enterprises, 7,025 enterprises, which have entrepreneurial operations in place, are selected. In addition, the total sample is divided into manufacturing (n = 969), and agricultural, livestock, forestry and fishing (n = 1,139) industries. These sectors have been chosen due to their significant contribution to the Gross Domestic Product in Chile, since the sum of both industries accounted for approximately 20.0% of GDP in 2016 (Banco Central de Chile – Central Bank of Chile n.d.).

### 2.2. Statistic analysis

Logistic regressions and Chi-squared tests were applied to obtain evidence, using statistical software STATA. Logistic regressions are applied in order to relate the demographic conditions of the entrepreneur, his/her motivations and registration of his/her company to Internet use and the barriers to adopt it; with the use of the Chi-square test, proportional variations in sales promotion, sales and relationship with customers and suppliers are assessed, depending on the entrepreneurial motivation: based on family tradition, necessity or opportunity-based motivations. The variables used to study the concepts are presented in Table 1 below.

Table 1. Used variables and measurement scale (source: variables extracted from Fifth Micro-Entrepreneurship Survey of the Ministry of Economy, Development and Tourism of Chile n.d.)

Name of variable	Response alternatives
Age	Ratio scale
Gender	Dummy, Yes = 1, No = 0
Primary education	
Higher education	
Married or living with a partner	
Single	
Divorced, separated, annulled	
He/she attends training	
He/she registers the enterprise with the IRS	
Entrepreneur motivated by (family) tradition	
Entrepreneur motivated by necessity	
Entrepreneur motivated by opportunity	
He/she uses the Internet in micro-enterprise	
He/she uses the Internet to promote the micro-enterprise	
He/she uses the Internet to sell products	
He/she uses the Internet to communicate with clients and suppliers	

The entrepreneurial motivations and barriers to the adoption of e-Commerce, are selected for their relevance, which was justified in sections 1.2 and 1.3 in this investigation. Also, as indicated in the Introduction section, demographic variables are included as a complement to facilitate the segmentation of micro-entrepreneurs, due to the easy measurement of demographic variables and their complementation with psychological conditions.

The specific uses of the internet and e-commerce that have been selected, are recognized as relevant in previous publications related to marketing and e-commerce (Singh 2002, Gómez and Gómez 2004, Sánchez 2012, Dueñas et al. 2018).

Logistic regressions are widely used to analyze the relationship between individual behaviors, expressed in nominal or dichotomous form, with nominal, ordinal, interval or reason variables, several researches, related to behaviors and perceptions of entrepreneurs and managers in smes, have used this method (Coleman 2000, Grilo and Thurik 2004, Arenius and Minniti 2005, Eniola 2018, Werner et al. 2018). The chi-square test is dominant in the study of differences in proportions in qualitative or dichotomous variables, also, it has been used frequently, in studies on entrepreneurs or management in smes (Messeghem 2003, O’regan et al. 2005, Grzegorz and Robert 2018, Belás et al. 2018). Due to the type of relations proposed between the variables, and the characteristics of scales of measurement in selected variables, the use of logistic regression and chi-square test as statistical analysis methods is justified.

For the total sample and industries selected, the following regression models have been obtained. Use of Internet in the enterprise and barriers to adopt it are considered as dependent variables: The Internet is not necessary; he/she does not know how to use the Internet; he/she cannot afford to pay for Internet services. The opportunity-based entrepreneurial motivation was not included in order to avoid multicollinearity.

$$\begin{aligned}
 \text{He/she uses the Internet} = & \beta_0 + \beta_1 \times \text{Age} + \beta_2 \times \text{Gender} + \\
 & \beta_3 \times \text{Primary E.} + \beta_4 \times \text{Higher E.} + \beta_5 \times \text{Married or liv-} \\
 & \text{ing with a partner} + \beta_6 \times \text{Single or divorced or annulled} + \\
 & \beta_7 \times \text{Attends training} + \beta_8 \times \text{Registers the enterprise with} \\
 & \text{the IRS} + \beta_9 \times \text{Motivated by family tradition} + \\
 & \beta_{10} \times \text{Motivated by necessity}; \tag{1}
 \end{aligned}$$

$$\begin{aligned}
 \text{Internet is not necessary} = & \beta_0 + \beta_1 \times \text{Age} + \beta_2 \times \text{Gender} + \\
 & \beta_3 \times \text{Primary E.} + \beta_4 \times \text{Higher E.} + \beta_5 \times \text{Married or liv-} \\
 & \text{ing with a partner} + \beta_6 \times \text{Single or divorced or annulled} + \\
 & \beta_7 \times \text{Attends training} + \beta_8 \times \text{Registers the enterprise with} \\
 & \text{the IRS} + \beta_9 \times \text{Motivated by family tradition} + \\
 & \beta_{10} \times \text{Motivated by necessity}; \tag{2}
 \end{aligned}$$

He/she does not know how to use the Internet =  $\beta_0 + \beta_1 \times \text{Age} + \beta_2 \times \text{Gender} + \beta_3 \times \text{Primary E.} + \beta_4 \times \text{Higher E.} + \beta_5 \times \text{Married or living with a partner} + \beta_6 \times \text{Single or divorced or annulled} + \beta_7 \times \text{Attends training} + \beta_8 \times \text{Registers the enterprise with the IRS} + \beta_9 \times \text{Motivated by family tradition} + \beta_{10} \times \text{Motivated by necessity}$ ; (3)

He/she cannot afford to pay for Internet =  $\beta_0 + \beta_1 \times \text{Age} + \beta_2 \times \text{Gender} + \beta_3 \times \text{Primary E.} + \beta_4 \times \text{Higher E.} + \beta_5 \times \text{Married or living with a partner} + \beta_6 \times \text{Single or divorced or annulled} + \beta_7 \times \text{Attends training} + \beta_8 \times \text{Registers the enterprise with the IRS} + \beta_9 \times \text{Motivated by family tradition} + \beta_{10} \times \text{Motivated by necessity}$ . (4)

### 3. Results

#### 3.1. Demographic characteristics according to motivation

Characteristics of the entrepreneur classified according to the entrepreneurial motivation group are described in Table 2. From the results, it is shown that average age, percentage of men and primary education, as the highest level attained, are higher in entrepreneurs motivated by family tradition. Also, it is observed that entrepreneurs motivated by necessity include a higher proportion of women and a lower age average. Finally, it can be observed that entrepreneurs motivated by opportunity are married and they have reached Higher Education studies in a higher degree.

Percentages of Internet adoption and barriers to adopt it are analysed in Table 3. It can be observed that Internet use is lower in the agriculture, forestry, livestock and fishing industries and that lack of knowledge is the main cause of it. The highest percentage of use of the Internet can be found in the manufacturing industry and lack of knowledge is the main cause to dismiss it.

#### 3.2. Model 1: Incident variables for the adoption and barriers of the Internet

When performing linear regressions to relate explanatory variables selected for operational modernity in the total sample and in groups representing the sizes of enterprises and industries, Model 1 results are obtained and presented in Table 4. A multicollinearity analysis was performed on the variables and no evidence of this condition was found. Also, a Chi-square statistic lower than 0.01 was obtained; therefore, variables are considered valid with a 99% CI.

The results included in Table 4 indicate that all regression coefficients are significant for Internet use in the enterprise, except for the single marital status. It is observed that, with a 99% CI, entrepreneurs with higher education studies (OR = 4.882; P = 0.00), attendance to training (OR = 1.964; P = 0.00), and registration of the enterprise with the IRS (OR = 3.040; P = 0.00), are related to an increased use of the Internet in micro-enterprises. Conversely, age (OR = 0.949; P = 0.00), entrepreneur motivated by family tradition (OR = 0.428; P = 0.00) and by necessity (OR = 0.807; P = 0.00) affect its adoption in a negative manner with a 99% CI. Male gender (OR = 1.165; P = 0.02), the married marital status or living with a partner (OR = 1.510; P = 0.04), and divorced, separated and annulled (OR = 1.482; P = 0.06), also show a positive relation with a 95% or 90% CI.

Regarding the incidence of the studied variables with dismissal of Internet use since it is considered unnecessary for micro-enterprises, the obtained results indicate that entrepreneurs with higher education studies (OR = 1.666; P = 0.00) and the registration of the enterprise with the IRS (OR = 1.326; P = 0.00), are positively related with this cause with a 99% CI. On the contrary, entrepreneurs who are older (OR = 0.952; P = 0.00), with higher education studies (OR = 0.451; P = 0.00) and motivated by family tradition (OR = 0.753; P = 0.00), imply less propensity to dismiss Internet use due to this cause with a 99% CI. The findings indicate that the dismissal of the Internet attributes is higher

Table 2. Demographic conditions according to entrepreneurial motivation (source: own elaboration)

	Frequency	Average age	Male %	Primary Education %	Higher Education %	Married %
Family tradition	879	54.86	71.1%	45.56%	11.50%	60.75%
Necessity	1.883	48.39	48.38%	28.81%	22.54%	60.28%
Opportunity	3.926	51.22	63.17%	29.64%	23.11%	65.94%

Table 3. Adoption and barriers of the Internet in selected industries (source: own elaboration)

	Frequency Total	Internet Use %	No use frequency	Not necessary %	Lack of knowledge %	Lack of resources %
Manufacture	969	46.44%	498	40.96%	43.98%	9.04%
Agriculture	1.139	14.84%	916	25.87%	62.88%	5.79%

Table 4. Adoption and barriers of the Internet in the total sample (source: own elaboration)

	Use of Internet ( <i>n</i> = 6,930)		Unnecessary for micro- enterprise ( <i>n</i> = 3,961)		Does not know how to use the Internet ( <i>n</i> = 3,960)		Cannot afford to pay for the Internet ( <i>n</i> = 3,960)	
	P>Chi-squared = 0.00		P> Chi-squared =0.00		P> Chi-squared =0.00		P>Chi-squared =0.00	
	OR	P> z	OR	P> z	OR	P> z	OR	P> z
Age	0.949	0.00***	0.952	0.00***	1.058	0.00***	0.991	0.08*
Gender	1.165	0.02**	0.953	0.52	1.171	0.03**	0.718	0.01***
Primary Education	0.261	0.00***	0.451	0.00***	2.177	0.00***	1.095	0.50
Higher Education	4.882	0.00***	1.666	0.00***	0.468	0.00***	0.888	0.66
Married or living with a partner	1.510	0.04**	1.379	0.05*	0.860	0.33	0.930	0.80
Single	1.080	0.71	1.144	0.46	0.779	0.14	1.292	0.40
Divorced, separated, annulled	1.482	0.06*	1.329	0.13	0.758	0.12	1.025	0.93
He/she attends training	1.964	0.00***	0.968	0.74	1.002	0.97	1.172	0.35
He/she registers the enterprise with the IRS	3.040	0.00***	1.326	0.00***	0.819	0.01**	0.788	0.10
Entrepreneur motiva- ted by family tradition	0.428	0.00***	0.753	0.00***	1.379	0.00**	0.958	0.82
Entrepreneur motivated by necessity	0.807	0.00***	0.982	0.83	0.919	0.31	1.427	0.01**
Constant	3.640	0.85	11.473	0.00***	0.027	0.00***	0.125	0.00***

Note: \*\*\* Significance of regression coefficient with a 99% CI \*\* Significance of regression coefficient with a 95% CI, \* Significance of regression coefficient with a 90% CI.

in entrepreneurs with higher education studies and who are younger. As a hypothesis, it is stated that knowledge and resources for Internet adoption are available in this group, however, benefits of the Internet in commercial and productive terms are not identified because entrepreneurs lack training and experience to use it as a support resource in their businesses.

Regarding the absence of Internet in enterprises due to lack of knowledge, age (OR = 1.058; P = 0.00), primary education (OR = 2.177; P = 0.00) and entrepreneurial motivation based on family tradition (OR = 1.379; P = 0.00) show a positive relationship with this cause with a 99% CI. Male gender (OR = 1.171; P = 0.03), also shows a positive link with a 95% CI. Conversely, higher education studies (OR = 0.468; P = 0.00) and the registration of the enterprise with the IRS (OR = 0.819; P = 0.01) have a negative relationship with lack of knowledge with a 99% and 95% CI, respectively. The obtained evidence recognises that entrepreneurs who are older, with a greater family tradition, and less education and formality, tend, to a greater extent, to see this difficulty.

In turn, lack of resources is associated with 99% CI with female gender (OR = 0.718; P = 0.01), entrepreneur motivated by necessity (OR = 1.427; P = 0.01) with a 95% CI, and entrepreneurs who are younger (OR = 0.991; P = 0.08) with a 90% CI. These results are consistent, because the lack of resources is more pronounced in young, female entrepreneurs who run micro-enterprises due to lack of job

opportunities or who cannot be employed as a dependent employee in an enterprise.

In relation to adoption of the Internet, the greatest Odds Ratios obtained are: higher education and registration of the enterprise with the IRS. On the contrary, the lowest Odds Ratio is entrepreneur motivated by family tradition; consequently, the relevance of these variables in Internet adoption is highlighted. Additionally, in relation to the lack of knowledge cause, entrepreneurs motivated by family tradition and who have achieved primary education studies as the highest educational level are emphasised; while for the lack of resources cause, entrepreneurs motivated by necessity is emphasised.

The analysis performed on the manufacturing industry, as shown in Table 5, demonstrates results consistent with those previously exposed. In this group, the married marital status or living with a partner (OR = 3.251; P = 0.00) and divorced, separated or annulled (OR = 3.281; P = 0.00) registration of the enterprise with the IRS (OR = 3.547; P = 0.00) are identified due to their high Odds Ratio, greater than 1 in the linear regression associated with the adoption of the Internet, which implies a positive relationship between the variables; conversely, entrepreneurs motivated by family tradition show a relevant negative effect (OR = 0.357; P = 0.00) and a 99% CI.

Finally, the results of micro-enterprises whose economic activity is agriculture, forestry, livestock and fisheries are shown in Table 6. In this group, age (OR = 0.950; P = 0.00)



Table 5. Adoption and barriers of the Internet in the manufacturing industry (source: own elaboration)

	Use of Internet (n = 1,969)		Unnecessary for micro-enterprise (n = 491)		Does not know how to use the Internet (n = 491)		Cannot afford to pay for the Internet (n = 491)	
	P>Chi-squared = 0.00		P>Chi-squared = 0.00		P>Chi-squared = 0.00		P>Chi-squared = 0.00	
	OR	P> z	OR	P> z	OR	P> z	OR	P> z
Age	0.940	0.00***	0.957	0.00***	1.067	0.00***	0.982	0.16
Gender	0.960	0.82	1.101	0.63	0.901	0.63	1.137	0.71
Primary education	0.212	0.00***	0.465	0.00***	2.335	0.00***	0.841	0.61
Higher education	2.553	0.00***	1.287	0.47	0.905	0.80	0.426	0.26
Married or living with a partner	3.251	0.01**	1.621	0.24	0.825	0.61	1.094	0.89
Single	1.780	0.26	1.214	0.67	0.633	0.29	1.817	0.40
Divorced, separated, annulled	3.281	0.02**	2.485	0.04**	0.543	0.17	0.536	0.47
He/she attends training	1.464	0.04**	1.064	0.81	1.082	0.77	0.648	0.36
He/she registers the enterprise with the IRS	3.547	0.00***	1.016	0.94	0.833	0.49	0.742	0.51
Entrepreneur motivated by family tradition	0.357	0.00***	0.469	0.02**	1.710	0.09*	2.285	0.06*
Entrepreneur motivated by necessity	0.858	0.39	0.824	0.40	1.011	0.96	2.230	0.03**
Constant	5.425	0.00***	6.99	0.00***	0.017	0.00***	0.044	0.00***

Note: \*\*\* Significance of regression coefficient with a 99% CI, \*\* Significance of regression coefficient with a 95% CI, \* Significance of regression coefficient with a 90% CI.

Table 6. Adoption and barriers of the Internet in agriculture, forestry, livestock, fishing industries (source: own elaboration)

	Use of Internet (n = 1,969)		Unnecessary for micro-enterprise (n = 909)		Does not know how to use the Internet (n = 909)		Cannot afford to pay for the Internet (n = 909)	
	P>Chi-squared = 0.00		P>Chi-squared = 0.00		P>Chi-squared = 0.00		P>Chi-squared = 0.00	
	OR	P> z	OR	P> z	OR	P> z	OR	P> z
Age	0.950	0.00***	0.955	0.00***	1.055	0.00***	0.955	0.00***
Gender	1.084	0.74	0.820	0.31	1.167	0.39	0.941	0.86
Primary education	0.270	0.00***	0.478	0.00***	2.020	0.00***	1.316	0.41
Higher education	4.111	0.00***	1.289	0.58	0.298	0.02**	1.293	0.75
Married or living with a partner	0.620	0.41	1.248	0.62	1.501	0.24	0.219	0.00***
Single	0.521	0.29	1.806	0.23	1.009	0.98	0.389	0.12
Divorced, separated, annulled	0.310	0.10	1.047	0.81	0.949	0.90	0.177	0.05*
He/she attends training	2.050	0.00***	1.180	0.44	0.913	0.61	1.699	0.11
He/she registers the enterprise with the IRS	4.251	0.00***	1.085	0.65	0.958	0.83	1.411	0.38
Entrepreneur motivated by family tradition	0.452	0.00***	1.085	0.65	1.078	0.65	0.689	0.30
Entrepreneur motivated by necessity	0.654	0.132	0.880	0.56	0.979	0.91	1.689	0.12
Constant	3.707	0.08*	6.261	0.00***	0.037	0.00***	1.760	0.54

Note: \*\*\* Significance of regression coefficient with a 99% CI, \*\* Significance of regression coefficient with a 95% CI, \* Significance of regression coefficient with a 90% CI.

shows a negative relationship with the adoption of the Internet and with selected barriers with a 99% CI; primary education is also recognised as a significant condition, and it has a negative relationship with the adoption of the Internet (OR = 0.270; P = 0.00), lack of need for Internet in the enterprise (OR = 0.478; P = 0.00), and a positive relationship with he/she does not know how to use the Internet (OR = 2.020; P = 0.00), with a 99% CI, is observed. The results are similar to those obtained in linear regressions of the total sample. As a distinctive finding, it is recognised that the married marital status or living with a partner (OR = 0.219; P = 0.00), entrepreneurs who are older (OR = 0.955; P = 0.00), with a 99% CI, and marital status divorced, separated or annulled (OR = 0.177; P = 0.05), with a 95% CI, decrease the propensity to dismiss the adoption of the Internet due to lack of resources. Regarding gender, no statistically significant differences in relation to the use of the Internet and the perception of barriers are observed.

### 3.3. Model 2: Entrepreneurial motivation and uses of the Internet

The analysis of proportions using the Chi-square test, as shown in Table 7, exhibits a lower propensity to promote products on the Internet (P = 0.00; 99% CI), sales on the Internet (P = 0.01; 95% CI) and relationship with customers and suppliers (P = 0.00; 99% CI), if compared to entrepreneurs motivated by family tradition engaging in economic activities independently. In addition, it is observed that promotion on the Internet is higher in entrepreneurs motivated by necessity (P = 0.03; 95% CI). In the case of entrepreneurs motivated by opportunity, no differences are observed.

Furthermore, a logistic regression analysis is performed, which considers the entrepreneurial motivation as independent variables and the uses given to the Internet as dependent variables. Evidence shown in Table 8, shows a negative association between entrepreneurs motivated by family tradition and promotion of the enterprise with a 99% CI; conversely, necessity and opportunity-based motivations

Table 7. Entrepreneurial motivation and uses of the Internet in the total sample (source: own elaboration)

		Promotion of the enterprise				Sale of products				Relationship with clients and suppliers			
		No	Yes	%	P-Value Chi	No	Yes	%	P-Value Chi	No	Yes	%	P-Value Chi
Motivated by family tradition	No	1.067	1.584	148%	0.00 ***	1547	1.104	71%	0.01 **	463	2.188	473%	0.00 ***
	Yes	107	85	79%		129	63	49%		49	143	292%	
		< by (family) tradition				< by (family) tradition				< by (family) tradition			
Motivated by necessity	No	877	1187	135%	0.03 **	1228	836	68%	0.33	381	1683	442%	0.30
	Yes	297	482	162%		448	331	74%		131	648	495%	
		> By necessity				With no difference				With no difference			
Motivated by opportunity	No	432	608	141%	0.87	619	420	68%	0.6	202	837	414%	0.13
	Yes	743	1.061	143%		1.057	747	71%		310	1.494	482%	
		With no difference				With no difference				With no difference			

Note: \*\*\* Significance of regression coefficient with a 99% CI, \*\*Significance of regression coefficient with a 95% CI, \*Significance of regression coefficient with a 90% CI.

Table 8. Entrepreneurial motivation and uses of the Internet in the total sample (source: own elaboration)

	Promotion of the enterprise (n = 2843)		Sale of products (n = 2843)		Relationship with clients and suppliers (n = 2843)	
	P>Chi-squared = 0.00		P>Chi-squared = 0.00		P>Chi-squared = 0.00	
	OR	P> z	OR	P> z	OR	P> z
Motivated by family tradition	0.523	0.02**	0.788	0.41	1.395	0.27
Motivated by necessity	1.068	0.79	1.193	0.49	2.365	0.00***
Motivated by family tradition	0.940	0.80	1.141	0.60	2.304	0.00***
Constant	1.518	0.92	0.619	0.05*	2.090	0.00***

Note: \*\*\*Significance of regression coefficient with a 99% CI, \*\*Significance of regression coefficient with a 95% CI, \*Significance of regression coefficient with a 90% CI.

are positively linked with the relationship between enterprises, customers and suppliers with a 99% CI. Also, a multicollinearity analysis between the variables is carried out without finding any evidence. The Chi-square statistics equal to 0.000 validate the developed models.

The results obtained through logistic regressions and Chi-squared tests, consistently express differences in perception of barriers to Internet adoption and use of the Internet regarding specific activities, based on entrepreneurial motivations and demographic conditions such as age, gender and educational level of micro-entrepreneurs. In logistic regression analysis, oddratios statistically significant with 95% ( $p < 0.05$ ) or 99% ( $p < 0.01$ ) confidence, represent positive effect if its value is greater than 1 and negative if its magnitude is less than 1. Also, the developed regressions present validity as constructs, obtaining magnitudes  $P > \text{Chi-squared} = 0.00$ .

### Conclusions and implications

The evidence obtained, extend the knowledge about the use of e-commerce in micro-enterprises, in particular terms, these allow understanding the relationship of conditions in micro-entrepreneurs with their perception of barriers to Internet and the uses of e-commerce in their organizations. In specific terms, it is recognized that the personal motivations to develop a micro-enterprise, and also some demographic conditions in micro-entrepreneurs, are linked to the recognition of barriers to the use of Internet, and the propensity towards specific uses of e-commerce.

The obtained findings show that entrepreneurs motivated by necessity and with primary education, tend to minimise the use of the Internet in micro-enterprises. The results are consistent with previous research, which indicates a lower use of internet in companies led by people who achieved a lower level of education (Liñán et al. 2016), also, with the link of entrepreneurship by necessity and tradition and less openness to new risks or learnings (Flores et al. 2016), which would affect their ability to adopt the internet.

The dismissal of the Internet since it is perceived as unnecessary, is negatively associated with entrepreneurs motivated by family tradition and primary education. Furthermore, the dismissal of the adoption of the Internet due to lack of knowledge shows an association with entrepreneurs motivated by family tradition, who are older, male, with primary education. These findings are consistent with previous publications which link motivation by tradition (Shah and Patel 2016, Huang et al. 2018), low educational levels (Laukkanen 2000, Wilson 2008), and older entrepreneurs (Wilson et al. 2008, Matos et al. 2018), with lack of knowledge or resources to implement e-commerce.

In relation to the incidence of entrepreneurs motivated by family tradition, it is hypothesised that micro-entrepreneurs in these businesses tend to learn their jobs from their

parents or grandparents and, therefore, are more reluctant to change, and that these conditions have a greater impact on the adoption and use of the Internet in enterprises when micro-entrepreneurs are properly trained to develop judgments about this technology.

Also, lack of resources is linked to female entrepreneurs who are younger and motivated by necessity, this result is consistent with previous publications, which indicate inequity of access to resources by female entrepreneurs who are enterprising due to lack of money (Orser and Riding 2018, Yu and Cui 2019). Regarding the result that points out that in married or couple micro-entrepreneurs there are lack of resources for the adoption of e-commerce, previously, it has been recognized that families with a partner and children tend to lack financial resources, for the expenses involved in the maintenance of their homes (Acs 2005).

The high importance of training for the adoption of the Internet and perception of barriers to dismiss it is also emphasised, which is consistent with previous findings (Teo 2001, Platero-Jaime et al. 2017). Again, it is identified that the fact of completing basic and superior educational levels and attending training courses is crucial for incorporating the Internet in enterprises and, thus, their competitiveness. Finally, it has been suggested that the formalization of small and medium enterprises facilitates the development of these organizations (Anderson 2017), which is coherent with the positive relationship between formalization with the IRS and e-commerce that has been obtained.

Finally, the sale of products through the web, does not show a relationship with micro-entrepreneur's motivations. As a hypothesis, regardless of the type of motivation of micro-entrepreneurs, it is proposed that selling products on the Internet requires technological support such as a registration and payment system and support technologies in input and output logistics systems, considering the classification of the Value Chain (Porter 1980).

As a practical implications of the results obtained, it is suggested that it is relevant to use the evidence to strengthen the use of the Internet, through directed actions according to conditions studied in micro-entrepreneurs, under the support of programs with government or private funding. In line with Pessoa de Matos and Arroio (2011) and De Sena (2014), it is proposed that it is favourable to implement interventions differentiated by age, educational level and entrepreneurial motivation.

In particular terms, to prioritise micro-entrepreneurs with primary education as the highest level achieved, who have not registered their enterprises with the IRS and who are motivated by family tradition and necessity, in order to provide them training, advice and financial resources, allowing them to know the use of the Internet and access it with financing. In a complementary way, to support younger micro-entrepreneurs, with a higher educational level and

who have registered their enterprises, have received training and advice allowing them to recognise the benefits of adopting the Internet in their enterprises and strategies for commercial use.

### Limitations and future investigations

The design of the study is correlational, cross-sectional, and no longitudinal or experimental analyses have been considered to determine with greater robustness cause-effect relationships between the variables. In future research, the use of control groups in geographic zones could show differences derived from industrial and geographical contexts; also, the application of interviews with qualitative guidance would support the understanding of underlying internal processes. Despite the limitations described, it is estimated that the high number of cases studied, and the control carried out by industry groups, allows us to validate the relationships we have found. In addition, the analysis of motivation is made through a correlation and regression matrix, in which coherent findings are obtained.

Also, future studies could use longitudinal research design, in order to evaluate over time, the effects of e-commerce on income, profits and profitability, in organizations led by micro-entrepreneurs motivated by opportunity, need or family tradition, and with specific demographic conditions. This information would allow to recognize the financial effects of motives in micro-entrepreneurs. That is, such evidence would reveal the financial, economic and social impact of the adoption of e-commerce, and facilitate the obtaining of resources to intervene through financing, subsidies or training, to support microentrepreneurs with unfavourable conditions for the use of these technologies.

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