

Oladipo, Oluwasheyi S.; Shim, Hyoung Suk

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## Microentrepreneurs' Gender Difference in Labor Demand

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# Microentrepreneurs' Gender Difference in Labor Demand

**Oluwasheyi Oladipo**

*State University of New York and IZA*

**Hyoung Suk Shim**

*School of Business, College of Staten Island, City University of New York*

NOVEMBER 2022

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**IZA – Institute of Labor Economics**

Schaumburg-Lippe-Straße 5–9  
53113 Bonn, Germany

Phone: +49-228-3894-0  
Email: [publications@iza.org](mailto:publications@iza.org)

[www.iza.org](http://www.iza.org)

## ABSTRACT

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# Microentrepreneurs' Gender Difference in Labor Demand

This paper empirically examines firm owners' gender difference in labor demand. We estimate the average treatment effect (ATE) of female ownership on employment of the firm using the 2007 Survey of Business Owners (SBO) Public Use Micro Sample (PUMS), provided by the U.S. Census Bureau. Because female microentrepreneurs potentially demand more labor so as to allocate time for household production, we hypothesize a condition under which female microentrepreneurs employ more, and that is, if they are free from financial constraints. We show first that the estimation of the ATE for female ownership can have a downward selection bias that may yield negative ATE estimates, and this downward selection bias comes from male owners being less financially constrained than female owners. We then perform the two-stage least squares (TSLS) estimation using two sets of instrumental variables (IVs), which are indicator variables for i) inheritance; and ii) loans from bank or family/friend. The estimation results present that the female owner effect on labor demand as local average treatment effect (LATE) is identified and consistently estimated by using the IVs. From the main model estimation, we find a positive and statistically significant female owner effect that female owners hire more employees than male owners by about 25.8%.

**JEL Classification:** G31, J16, J22, J23, L26, M13

**Keywords:** entrepreneurship, gender, labor demand, startups

**Corresponding author:**

Oluwasheyi S. Oladipo  
Department of Politics, Economics & Law  
State University of New York at Old Westbury  
New York  
USA

E-mail: [OladipoS@oldwestbury.edu](mailto:OladipoS@oldwestbury.edu)

# 1 Introduction

One of the reasons women are unable to compete favorably with their male counterparts in the labor market is that they generally devote more time than men to household responsibilities (Bertrand, 2018). While men are more likely to cite making money as their motivation for starting a business, women are motivated more by the flexibility entrepreneurship affords, and pursue entrepreneurship to better manage the conflict between labor market and household responsibilities. These necessity-driven entrepreneurship activities are less growth-oriented than opportunity-driven entrepreneurship and are found more in sectors that have low entry barriers and provide services locally (Fairlie and Fossen, 2020).

Previous literature on gender focus mainly on showing gender disparities in many aspects such as female workers being less compensated and female entrepreneurs being less profitable. Also, they identify obstacles that prevent female entrepreneurs from performing as well as their male counterparts (Platt et al., 2022). Financial constraint is one of the obstacles that leads to female-owned enterprises being less profitable (de Mel et al. (2008), de Mel et al. (2009), de Mel et al. (2012)). From an efficiency standpoint, resources in an economy should be allocated to their most productive use, and it sounds reasonable that resources should not be committed to promoting female entrepreneurship because female entrepreneurs do not perform as well as their male counterparts. However, since increasing employment is another way to improve economic outcomes, then promoting female entrepreneurship becomes worthwhile if they employ more than their male counterparts. Our motivation is to explore this possibility. In other words, it is a good rationale to promote female entrepreneurship if we can find that female firm owners employ more in identical situations, not only to mitigate gender disparities in entrepreneurship but also to improve economic efficiency. To our knowledge, this emphasis on employment has not received much attention in the literature.

We empirically examine gender differences in labor demand. Specifically, we estimate a female-owner effect on employment in U.S. microenterprises. Using the 2007 Survey of

1 Business Owners (SBO) Public Use Micro Sample (PUMS), we create a data set for single-  
2 owner firms operating in the U.S. and estimate the average treatment effect (ATE) of female  
3 firm ownership. We demonstrate a counterfactual model for labor demand and show that  
4 the ATE cannot not be identified if interest cost assignments between female and male firm  
5 owners are endogenous. In other words, female owners might be financially constrained and  
6 pay higher capital (interest) costs than their male counterparts, if they attempt to utilize  
7 the same amount of capital input as the male owners. This gender difference in financial  
8 constraint is unobservable and can cause difference in labor demand. We use indicators for  
9 financing methods of startup capital as IVs and estimate the female ownership effect on  
10 employment as local average treatment effect (LATE).

11 From the main estimation result, we find that female firm owners are likely to hire more  
12 than their male counterparts. The OLS estimates report substantially smaller female owner  
13 effects, which could be an evidence of endogenous interest cost assignment that cause a  
14 downward bias of the estimate. This pattern is more clearly shown in the probability model  
15 estimates as the female-owner effect is positive in IV estimations but negative in OLS and  
16 probit estimations without IVs. We find the positive female-owner effect is robust with dif-  
17 ferent model specifications and subsamples. The LATE estimate is significantly positive with  
18 the standard labor demand model, where it is widely used for wage elasticity estimations.  
19 The LATE estimates by firm owners' hours per week are either significantly positive or sta-  
20 tistically irrelevant. The tradeoff between workers and hours is one of immediate concern in  
21 labor demand estimations, that firms are likely to hire more employees when each worker's  
22 hours are less and vice versa.<sup>1</sup> The 2007 SBO does not provide individual workers' hours,

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<sup>1</sup>Hamermesh (1996) explains the hours-employment tradeoff problem in labor demand estimation. Assuming that effective labor input is multiplicative in employment and hours is unrealistic particularly along the hours of work dimension. Firms can increase their effective labor by increasing either employment or hours, not necessarily together. In most cases, labor demand estimation omits hours of work and estimates demand elasticity with respect to wage. And the labor demand elasticity estimate might be biased if wage and omitted hours of work are correlated. To check this issue, we separately estimate the model and LATE parameter by owners' hours of work, based on the assumption that owners' hours and employees' hours are highly correlated in microenterprises. We find no differences in the LATE estimate across different owners' hours. For details, see section 5.1.

1 but the owners' hours are available. Most sample firms in the 2007 SBO, in addition, are  
2 microenterprises with less than 5 employees. We thus use the owners' hours as a proxy for  
3 workers' hours and check whether the tradeoff is endogenous in our LATE estimations, under  
4 the assumption that workers' hours and owners' hours are strongly correlated. Our findings  
5 reveal no differences with and without owners' hours.

6 The LATE estimates by family related subsample show that female owners are likely  
7 to demand more employees in two ways. First, for non-homebased firms, female owners  
8 demand more employees than their male counterparts. Second, female firm owners running  
9 their business without a spouse/family demand more employees than their male counterparts.  
10 The LATE estimates by family-related workplace conditions report that the female effect is  
11 significantly positive if their businesses are i) non-homebased, ii) without spouse, and iii) non-  
12 family business, and the opposite cases are either statistically insignificant or even negative.  
13 These indicate that, in order to have workplace flexibility for family, female owners demand  
14 more employees. In other words, female owners are less likely to demand more employees  
15 than their male counterparts, if they have an alternative means of taking care of family at  
16 home, such as running businesses at home or with spouse and family.

17 Our paper contributes to the labor economics literature on gender differences in the  
18 demand for workplace flexibility. [Goldin and Katz \(2011\)](#), a seminal work in this strand of  
19 literature, finds that female workers in high-powered professions are penalized in their careers  
20 if they demand workplace flexibility because of family responsibilities. [Wiswall and Zafar](#)  
21 [\(2018\)](#) finds large differences between men and women in willingness to pay for favorable  
22 job characteristics, with females having a higher likelihood of accepting and staying on in  
23 jobs offering greater workplace flexibility. They find that gender difference in wages can  
24 be explained in part by women purchasing positive job attributes like workplace flexibility.  
25 Other studies in this line are [Mas and Pallais \(2017\)](#) who perform a field experiment on the  
26 employment process of a national call center and find that of all the workplace flexibility  
27 options they consider, working from home is the most valued, and that women are more

1 likely than men to select flexible work arrangements. Other works in this area include [Goldin](#)  
2 [\(2014\)](#), which finds that the gender pay gap would be considerably reduced if firms have no  
3 incentive to reward workers that do not demand flexibility; and [Bertrand et al. \(2010\)](#) which  
4 finds a larger discrepancy in labor market outcomes in sectors known to penalize for job  
5 flexibility.

6 Our work is also closely related to literature on microentrepreneurship, though the ma-  
7 jority of existing studies in this area focus on developing countries where formalization is  
8 largely optional.<sup>2</sup> [Jayachandran \(2021\)](#) loosely defines microenterprises as businesses with  
9 less than 5 employees and surveys the literature on gender differences in several aspects of  
10 microenterprises' operations. The seminal work done by [de Mel et al. \(2008\)](#), [de Mel et al.](#)  
11 [\(2009\)](#), and [de Mel et al. \(2012\)](#) find that randomly assigned capital grants make for differ-  
12 ent returns to capital between female-owned and male-owned firms. Their field experiment  
13 conducted in Sri Lanka reports that male-owned firms made positive returns with respect to  
14 the random grants, whereas female owned firms did not. Many subsequent field experimen-  
15 tal studies on developing countries report the same gender difference in returns to capital  
16 consistently ([Fafchamps et al., 2014](#); [Blattman et al., 2014](#); [Berge et al., 2015](#); [Fiala, 2018](#);  
17 [Mas and Pallais, 2017](#)).<sup>3</sup> [Jayachandran \(2021\)](#)'s review of the literature on hiring barriers  
18 for microenterprises provides that the majority of microentrepreneurs do not hire employees  
19 other than their family members. [de Mel et al. \(2019\)](#) conduct another field experiment on  
20 hiring barriers in Sri Lanka where wage subsidy offers are randomly assigned to microenter-  
21 prise owners and they examine their responses on employment. They report a significantly  
22 positive effect on employment, but the effect does not extend beyond the end of the subsidy.  
23 [Jayachandran \(2021\)](#) points out that although a number of studies examine the hiring barri-

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<sup>2</sup>Our research focus is single-owner firms in the U.S., and this makes a major difference from the literature on microentrepreneurship. As noted in [Jayachandran \(2021\)](#), most microenterprises in developing countries are not formally registered with the government. Several studies therefore examine the potential effects of formalization on these microenterprises in developing countries. Every firm in our dataset, however, is registered with the IRS and so the issue of formalization is not applicable. Also, we do not restrict our dataset to firms with less than 5 employees, but more than 95% of our sample are firms with less than 5 employees.

<sup>3</sup>See [Bernhardt et al. \(2019\)](#).



1 ers in many aspects, gender differences in hiring barriers have not been explicitly examined  
2 in the literature.

3 Studies on self-employed business owners in the U.S. are also closely related to our work.  
4 [Fairlie and Miranda \(2017\)](#) examine hiring decisions of U.S. start-ups and small businesses,  
5 and seek for the determinants of their first hirings. They find that start-ups are most  
6 likely to be nonemployers, but growth-oriented start-ups among them are more likely to  
7 hire first employees within 7 years of beginning their businesses. They report that female-  
8 owned start-ups are less likely to hire employees than their male counterparts. [Fairlie and](#)  
9 [Krashinsky \(2012\)](#) reexamine the liquidity constraint hypothesis that entrepreneurship is  
10 an increasing function of asset. In other words, potential entrepreneurs cannot open their  
11 businesses though they are willing to, because they do not own sufficient assets. [Hurst](#)  
12 [and Lusardi \(2004\)](#) point out that the positive relationship between business entry rate and  
13 asset level occurs only for extremely wealthy individuals, and the rest, or the most, are  
14 having no significant association. By separating the potential entrepreneurs into job losers  
15 and non-job losers, they find the positive relationship again. [Fairlie and Robb \(2007a\)](#) find  
16 that having self-employed in families increases likelihood of being self-employed, but very few  
17 small businesses were inherited. And, they examine gender differences and find no significant  
18 differences. [Fairlie and Robb \(2007b\)](#) relate the family composition to underperformance of  
19 minority business owners that minority business owners have much less likely had a self-  
20 employed family member and work for family business.

21 Our focus is microenterprises in the United States, a segment that has not been explored  
22 in the literature. We revisit employment of microenterprises by taking hiring barriers and  
23 gender differences in financial constraint into account. Although hiring frictions can exist  
24 for enterprises of any size, they are relatively more costly for microenterprises as they may  
25 be unable to match larger corporations in job quality and job security. This may result in  
26 less-motivated employees and consequently a concern about moral hazard and firing costs.  
27 Another barrier to hiring is that an employee's productivity might be initially low, and a

1 credit-constrained firm might be unable to bear this initial period of losses during which  
2 wages exceed productivity (Jayachandran, 2021). Due to these hiring barriers, many mi-  
3 croenterprises have no employees outside the owner’s family. However, to our knowledge,  
4 gender differences in hiring barriers have not been much explored in the literature. We there-  
5 fore build on the literature on gender differences in returns to capital that is determined in  
6 part by gender differences in financial constraint (de Mel et al. (2008), de Mel et al. (2009),  
7 de Mel et al. (2012), Bernhardt et al. (2019)).

8 Following this introduction, in section 2 we present a background of how we came up  
9 with the idea that female owners can employ more. Section 3 is about identification that  
10 discusses a possible source of bias we may face and how we resolve it empirically. Our data  
11 is explained in section 4, and our empirical results in section 5. Section 6 is the conclusion.

## 12 2 Background

13 In this section, we provide a background for our main argument that female firm owners  
14 are likely to employ more labor than their male counterparts. In the standard neoclassical  
15 model of labor demand, both female and male firm owners should have the same demand for  
16 labor because they have the same goal of profit-maximization. Under the same conditions,  
17 female and male firm owners have the same optimal number of employees for their firms, and  
18 therefore the gender difference in labor demand does not exist. However, we hypothesize that  
19 female owners demand more labor because of their demand for workplace flexibility. The  
20 intrahousehold bargaining model explains how women usually are the ones that adjust their  
21 schedules and make compromises when the needs of other family members conflict with  
22 the demands of paid work outside the home. When women venture into entrepreneurship,  
23 the challenges of home production while somewhat mitigated, are however still present.  
24 Financial constraints differ by gender and might cause biased estimation of gender differences  
25 in employment. In other words, female firm owners are more financially constrained than

1 their male counterparts, and they have less resources to hire a sufficient number of employees.  
2 To appropriately estimate this gender difference in employment, we need to control for the  
3 endogeneity resulting from the gender difference in financial constraint.

## 4 **2.1 Intrahousehold Bargaining Model**

5 Households were viewed initially as a collection of individuals who agreed on how best to  
6 combine their time between household production and labor market production. The idea  
7 of time allocation was introduced by [Becker \(1965\)](#) in his utility-maximizing model of goods  
8 which are produced by both time and market inputs, and where the household is viewed as  
9 a collection of individuals with a single set of goals, who agree on how best to combine their  
10 time, goods purchased in the market, and goods produced at home. This unitary model  
11 allowed for different prices for household members (for example, individual wages) and the  
12 household members were believed to pool all their resources, have common preferences, and  
13 therefore act as one. [Becker \(1973\)](#) later extended this analysis to include household decisions  
14 about some other aspects of life like childcare and labor supply.

15 However, many early studies have shown that this unitary model does not always hold.  
16 Several factors, including the relative incomes of the household members, may affect the final  
17 allocation decisions (for example, labor supply) made by the household during the process of  
18 intrahousehold bargaining ([Browning and Chiappori, 1998](#); [Chiappori, 1999](#); [Browning and](#)  
19 [Meghir, 1991](#); [Blundell et al., 1992](#)). [Chiappori \(1988\)](#) developed a collective model which  
20 assumes that each person in the household has their own preferences and that collective  
21 decisions are Pareto efficient.

22 According to Becker's analysis, comparative advantage and learning by doing may in-  
23 fluence intrahousehold division of labor. Economic efficiency requires that if one household  
24 member must stay at home to attend to home production, it should be the one with the  
25 lowest wage relative to their productivity in domestic chores. In the labor market, women  
26 generally earn less than men and are significantly underrepresented in leadership positions

1 (Bertrand et al., 2010; Blau et al., 2010). One explanation for gender wage gaps is that these  
2 arise in part by women “purchasing” certain positive job attributes (for example, job flexibil-  
3 ity, shorter hours and time off) by accepting lower wages, and men accepting higher earnings  
4 to compensate for negative job attributes. Wiswall and Zafar (2018) find that women have  
5 a higher WTP on average for jobs with greater flexibility and job stability, and men have  
6 a higher WTP for jobs with higher earnings growth. Their findings of large differences in  
7 WTP for job amenities are consistent with prior work noting that women are more likely to  
8 be found in jobs offering greater workplace flexibility (Goldin and Katz, 2011; Flabbi and  
9 Moro, 2012; Goldin, 2014; Wasserman, 2015).

10 Labor supply intrahousehold bargaining outcomes can also be subject to customs and  
11 social norms where household members are expected to perform the tasks assigned to them  
12 by society according to their sex and status. For all these reasons, women are likely to venture  
13 into entrepreneurship as a means of better managing the sometimes-conflicting demands of  
14 the labor market and the household. The challenges of managing home production while  
15 somewhat mitigated, are however still present when women venture into entrepreneurship,  
16 and hire employees while being present.

## 17 **2.2 Demand for Workplace Flexibility**

18 Our main argument is that female firm owners potentially demand more labor than their  
19 male counterparts. In order to allocate more time for household works, female firm owners  
20 have an incentive to hire more employees so as to be able to work less for their firms.  
21 Edwards and Field-Hendrey (2002) is one of the earliest studies on gender difference in  
22 labor supply behaviors. They find that women with young children, disabled, or living  
23 in rural areas prefer home-based work with lower fixed costs of working. Edwards and  
24 Field-Hendrey (2002) demonstrates a model for labor force participation and show that the  
25 reservation wage and hours for home-based works are different from that of on-site works.  
26 Further, home-based workers are more likely to be self-employed. These gender differences

1 in labor supply behavior are due to willingness to engage home production. [Goldin and](#)  
2 [Katz \(2011\)](#) examine gender difference in demand for workplace flexibility. They argue that  
3 having families for women incur pecuniary penalties, and these penalties lead to the women  
4 demanding workplace flexibility.

5 Following [Goldin and Katz \(2011\)](#), a number of recent studies come up with empirical  
6 evidences that women have greater fixed costs of labor force participation than men when  
7 they have families, especially children. Field experimental studies on WTP for flexible work  
8 report consistently that females have higher WTP for flexible work than males ([Wiswall](#)  
9 [and Zafar \(2018\)](#); [Mas and Pallais \(2017\)](#)). Commute time to work is another measure for  
10 examining gender differences in demand for flexible work, and it is shown that females prefer  
11 shorter commutes more than males ([Le Barbanchon et al. \(2021\)](#)). These gender differences  
12 in WTP for flexible work can turn out to be different fixed costs of labor supply between  
13 men and women. One of the main causes of the different fixed costs is “child penalty” that  
14 households need to allocate additional resources, especially time for childcare, and women are  
15 more likely to seek for spending less time for work ([Adda et al. \(2017\)](#); [Kleven et al. \(2019\)](#)).  
16 This women’s earning penalty for bearing and caring for children can be explained by the  
17 intra-household bargaining model. [Kleven et al. \(2019\)](#) explains that the persistent female  
18 earning penalty comes from a family institution where women from traditional families with  
19 working fathers and stay-home-wife mothers are more likely to take the earning penalty.

## 20 **2.3 Gender Differences in Financial Constraint**

21 The field experimental studies on gender differences in investment returns suggest that the  
22 differences can be explained by endogenous capital allocation within households. In other  
23 words, female firm owners may not fully utilize capital for their businesses but may instead  
24 allocate the capital for their households, or husbands’ businesses. [de Mel et al. \(2009\)](#) finds  
25 that female firm owners with greater bargaining power in their household and more coop-  
26 erative husbands are likely to invest more in working capital and make positive investment

1 returns. [Bernhardt et al. \(2019\)](#) uses data from previously done field experimental studies to  
2 reevaluate the cause of gender differences in returns to business grants as exogenous capital  
3 gain, and finds that female microentrepreneurs are more likely to allocate the capital gain  
4 into their husband’s business.

5 Studies on microenterprises in developing countries show that financial constraint is en-  
6 dogenous. [de Mel et al. \(2009\)](#) reports a field experimental evidence that female micro  
7 enterprise owners make lower investment returns than their males. The field experiment in  
8 Sri Lanka was designed to examine differences in income gain by micro enterprise owner’s  
9 gender. About US \$1,000 unconditional business grant were provided randomly among the  
10 participants. [de Mel et al. \(2009\)](#) finds that female-owned enterprises failed to make positive  
11 returns to the randomly assigned grant, whereas male-owned enterprises report significantly  
12 positive return. This finding is consistently reported by subsequent field experimental stud-  
13 ies such as [Fafchamps et al. \(2014\)](#); [Berge et al. \(2015\)](#); [Fiala \(2018\)](#); [Mas and Pallais](#)  
14 [\(2017\)](#) done in different experiment site Ghana, Tanzania, Uganda, and Nigeria respectively.  
15 [Blattman et al. \(2014\)](#) reports a different result from their field experiment in Uganda, that  
16 both female and male micro enterprise owners make positive return with respect to random  
17 business grants. But their experiment targeted young adults, and the experiment samples  
18 are relatively young compared to the other studies.

### 19 3 Identification

20 We statistically identify the female owner effect on labor demand as a local average treatment  
21 effect (LATE), and estimate it using two-stage least squares (TSLS). Simply, LATE is an in-  
22 strumental variable (IV) estimation of ATE with binary IVs. Consider the cost-minimization  
23 of a firm, as in [Hamermesh \(1996\)](#) to derive labor demand, denoted  $L$ . An observable form  
24 of the labor demand function is  $L^* = L^d(w, r, Y)$ , where  $w$  is wage,  $r$  is interest, and  $Y$   
25 is output level. Consider a binary indicator variable  $D_i = \{0, 1\}$  for the gender of firm  $i$ ’s

1 owner. We use  $D_i$  as a female owner indicator so  $D_i = 1$  if firm  $i$ 's owner is female. For any  
 2 firm, there are two potential labor demand variables:

$$\begin{aligned}
 L_i &= \begin{cases} L_{1i} & \text{if } D_i = 1 \\ L_{0i} & \text{if } D_i = 0 \end{cases} \\
 &= L_{0i} + (L_{1i} - L_{0i}) \cdot D_i.
 \end{aligned} \tag{3.1}$$

3 The observable labor demand for firm  $i$  consists of two potential labor demand. That is  
 4  $L_{1i}$  if firm  $i$  is managed by a female owner, and  $L_{0i}$  if the manager is male. Our causal  
 5 effect of interest is  $L_{1i} - L_{0i}$ , the difference in labor demand by gender, but it is not directly  
 6 observable. Instead, what we can observe with  $L_i$  and  $D_i$  is

$$\underbrace{\text{E}[L_i|D_i = 1] - \text{E}[L_i|D_i = 0]}_{\text{Observed difference in average}} = \underbrace{\text{E}[L_{1i}|D_i = 1] - \text{E}[L_{0i}|D_i = 1]}_{\text{average treatment effect on the treated}} + \underbrace{\text{E}[L_{0i}|D_i = 1] - \text{E}[L_{0i}|D_i = 0]}_{\text{selection bias}}.$$

7 We argue that the selection bias is negative because male owners are less financially  
 8 constrained, and thus, for given wage  $w$  and output  $Y$ ,

$$L_{1i}(w, r_1, Y) \leq L_{0i}(w, r_0, Y) \tag{3.2}$$

9 where  $r_1$  and  $r_0$  are the interest cost for female and male owner firms respectively. Male  
 10 owners are less financially constrained than female owners and would have lower interest  
 11 costs, so that  $r_1 \geq r_0$ . The  $\text{E}[L_{0i}|D_i = 1]$  is a counterfactual of an average labor demand  
 12 for male owner firms under female owner firms' financial condition. Likewise,  $\text{E}[L_{0i}|D_i = 0]$   
 13 implies an average labor demand for male owner firms under male owner firms' financial  
 14 condition. For financial institutions that firm  $i$  would like to borrow capital from,  $L_{1i}$  and  
 15  $L_{0i}$  are unobservable so that they apply  $r_1$ , and  $r_0$  by looking at the treatment status  $D_i$ .

1 Therefore,

$$\begin{aligned} & \text{E}[L_{0i}|D_i = 1] - \text{E}[L_{0i}|D_i = 0] \\ &= \text{E}[L_{0i}|D_i = 1, r = r_1] - \text{E}[L_{0i}|D_i = 0, r = r_0] \\ &\leq 0 \end{aligned}$$

2 The interest cost assignment  $r_1, r_0$  are useful for the LATE parameter to be identified  
3 and consistently estimated. Monotonicity is one of the four LATE assumptions to be a  
4 consistent estimator. It asserts that the treatment assignment is accepted in the same way  
5 by all individuals. That is  $D_{1i} \geq D_{0i}$  or  $D_{1i} \leq D_{0i}$  for all  $i$ . In our case,  $D_{1i} \leq D_{0i}$  meaning  
6 that firm owners prefer to be treated as male because of financial constraints and interest  
7 cost  $r_1 \geq r_0$ .

8 We use indicator variables for start-up capital formation, bank loan and family/friend  
9 loan as IVs. Inheritance is another indicator variable that we use as an IV. It is 1 if a business  
10 owner was bequeathed the business as inheritance, and 0 otherwise. Thus it differentiates  
11 firms with and without financial constraints. Since the firm owners receiving the businesses  
12 as inheritance have no interest cost, the inheritance IV is strongly correlated with interest  
13 cost and uncorrelated with wage level and product demand shock. We argue that the IVs  
14 are valid for following reasons: i) the start-up capital formation is correlated with interest  
15 cost  $r$ , so with  $D_i$ ; and ii) and it is uncorrelated with wage level and product demand shock.

16 With the IVs, the female owner effect on labor demand can be identified and consistently  
17 estimated as local average treatment effect (LATE). To show this, consider a simple linear  
18 regression model from (3.1)

$$\begin{aligned} L_i &= L_{0i} + (L_{1i} - L_{0i}) \cdot D_i \\ &= \text{E}[L_{0i}] + (L_{1i} - L_{0i}) \cdot D_i + (L_{0i} - \text{E}[L_{0i}]) \\ &= \alpha + \rho_i \cdot D_i + \eta_i, \end{aligned}$$



1 where  $\rho_i$  is a random coefficient representation of the ATE, and  $\eta_i$  is an error term.

2 LATE estimate with multiple instruments is a weighted average of Wald estimators for  
 3 each instrument. In our case, the female owner effect on labor demand is estimated as  
 4 the weighted average of two Wald estimates, one with bank loan indicator and the other  
 5 with family/friend loan indicator. Let  $Z_{0i}$  be the inheritance indicator, and let  $Z_{1i}$  and  $Z_{2i}$   
 6 be the bank loan indicator and family/friend loan indicator variables respectively. For the  
 7 inheritance IV, the LATE parameter, denote  $\rho$  as an average of the random coefficient  $\rho_i$   
 8 can be identified

$$\begin{aligned} E[\rho_i | D_{1i} < D_{0i}] &= \frac{\text{Cov}(L_i, Z_{0i})}{\text{Cov}(D_i, Z_{0i})} \\ &= \rho \end{aligned} \tag{3.3}$$

9 For the ATE estimation of  $\rho_i$ , we have two IV estimands,

$$\rho_1 = \frac{\text{Cov}(L_i, Z_{1i})}{\text{Cov}(D_i, Z_{1i})}, \quad \rho_2 = \frac{\text{Cov}(L_i, Z_{2i})}{\text{Cov}(D_i, Z_{2i})}.$$

10 With the first-stage fitted value  $\hat{D}_i = \pi_1 \cdot Z_{1i} + \pi_2 \cdot Z_{2i}$ , the two-stage least squares (TSLS)  
 11 estimand for  $\rho$  is then

$$\begin{aligned} \rho &= \frac{\text{Cov}(L_i, \hat{D}_i)}{\text{Cov}(D_i, \hat{D}_i)} \\ &= \psi \cdot \rho_1 + (1 - \psi) \rho_2, \end{aligned} \tag{3.4}$$

12 where

$$\psi = \frac{\pi_1 \cdot \text{Cov}(D_i, Z_{1i})}{\pi_1 \cdot \text{Cov}(D_i, Z_{1i}) + \pi_2 \cdot \text{Cov}(D_i, Z_{2i})},$$

13 is a fraction. Intuitively, the inheritance status would be a stronger IV than the loan IVs  
 14 but the number of firms with inheritance in the 2007 SBO is very small. We thus estimate

1 the female owner effect  $\rho$  using (3.3) and (3.4) with the inheritance IV and the loan IVs  
2 separately. To check the validity of the IVs, we will carefully examine the first-stage F-test  
3 and the endogeneity test.

## 4 4 Data

5 We make use of the 2007 SBO PUMS to create a dataset for the labor demand model  
6 estimation with owners' gender.<sup>4</sup> The SBO is a 5-year period survey for operating firms and  
7 companies in the United States, conducted by The Census Bureau. Firms in the survey are  
8 randomly selected from the list of firms that filed their tax report with the Internal Revenue  
9 Service (IRS). The Census Bureau obtains the sample firms' employment numbers, payroll,  
10 and receipts from their IRS tax reports. Other information related to the firm owners'  
11 demographics and their business operations are collected via mail. There are 663,385 single  
12 owner firms from a total of 2,165,680 firm records in the 2007 SBO sample. In our dataset,  
13 about 33% of the firms are female-owned.

14 [Table 1 about here.]

15 Table 1 reports descriptive statistics for the SBO data by firm owner's gender. The  
16 statistics in Table 1 are all weighted by the SBO tabulation weight. Start-up capital is  
17 originally given as a categorical variables but we calculate and report its descriptive statistics  
18 by assigning the middle value of each category. Inheritance, bank loan, and family loan are  
19 binary indicator variables to be used as IVs. In its questionnaires, the SBO has inheritance  
20 status and start-up capital formation method in its questionnaires, which we use to create the  
21 three binary IVs. Differences between female and male owners in production related variables

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<sup>4</sup>As of October 2022, the 2007 SBO is the most recent that has been made publicly available by the US Census Bureau, although it is already several years old. We agree that the circumstances for dividing women's time into market and nonmarket work changed significantly only due to technological aspects. Further, by looking at our robustness checks, we find consistent evidence that support the view that the underlying causal link between the demand for flexible work and firm performance is consistent under different conditions. We thank an anonymous referee for raising this point.

1 are clearly shown in Table 1, whereas differences in financial constraints or demographic  
2 variables are not. For male owner firms, the average employment and start-up capital size  
3 are about twice as large as female owner firms, though the standard deviations are way too  
4 big to confirm that the differences are statistically significant. Payroll expense of male owner  
5 firms, on average, are about three times bigger than for female owner firms. These are weak  
6 and insignificant evidences that female owner firms are smaller than male owner firms in  
7 terms of production inputs, capital and labor.

8 Our identification strategy is to use inheritance, and loan from bank or friend/family  
9 as IVs. The inheritance IV seems to have too few treatment observations, 1.1% female  
10 owner firms and 1.0% male owner firms, and this may cause inconsistent estimation due to  
11 weak instrument. This is one of the reasons that we consider the other set of instrumental  
12 variables, loan from bank or friend/family. About 19.54% of female owners have issued  
13 loans from either bank or friend/family. The fraction for male owners is 25.27%. There  
14 might be a trade-off between the inheritance IV which has much stronger correlation with  
15 unobserved interest cost but too few observations, and the loan IVs having not much strong  
16 correlation but relatively enough observations. We therefore estimate the female owner effect  
17 with inheritance IV and loan IVs separately, and carefully examine test statistics for their  
18 endogeneity and first-stage F-test.

## 19 5 Empirical Results

20 [Table 2 about here.]

21 From the main model estimates, we find that the female owner effect is significantly positive  
22 on employment. The ATE estimates indicates that female owner firms are likely to hire  
23 about 25.8% more employees than male owner firms. The ATE estimates from the main  
24 model are reported in Table 2. The first two columns are the OLS estimates and the two  
25 in the middle are the IV estimates with the inheritance IV, and the two on the right panel

1 are the TSLS estimates with the loan IVs. We argue that the ATE estimate in column  
2 (4)—the inheritance IV estimate with the control variables—is the most reliable for several  
3 reasons. First, the endogeneity test F-statistic does not reject the null hypothesis that the IV  
4 is exogenous to the error term at the 5% significance level. Second, it’s first stage F-statistic  
5 is greater than for any other estimates. The OLS estimate without the control variables in  
6 column (1), a naïve estimate of the ATE, is significantly negative. This result is consistent  
7 with our prediction that the ATE estimate can have a downward bias due to the endogenous  
8 interest cost assignment.

9 The main model estimation results, reported in Table 2, also suggest that the inheritance  
10 IV performs better than the loan IVs for unbiased estimation of the ATE. All of the four  
11 IV estimates from columns (3) to (6) are significantly positive, but their sizes are substan-  
12 tially different. This size difference might be the result of biased estimation due to weak  
13 instruments. By looking at the first stage F-statistics, reported in the last row in Table 2,  
14 we can see that the inheritance IV estimates have F-statistics well above 10, which is a well  
15 known threshold for IVs being free from the problem of weak IVs, as proposed by [Stock et al.](#)  
16 (2002). In contrast, the loan IV estimates have F-statistics around the threshold value 10,  
17 and the coefficients are much greater than those of the inheritance IV estimates. These first  
18 stage F-statistics indicate that weak IVs for the endogenous interest cost assignment cause  
19 upward bias, and overestimate the ATE of female owners.

20 [Table 3 about here.]

21 The first-stage model estimates of the IV estimates support also that the inheritance IV  
22 performs better for consistent estimation of the ATE. Table 3 reports the first-stage regression  
23 model estimation results using OLS and probit regression. Note that the dependent variable  
24 of the first-stage model is the female ownership indicator. We use both OLS and probit  
25 regression to check the validity of our IVs. Overall, the inheritance IV is more strongly  
26 associated with the female ownership than the loan IVs. The inheritance coefficients in  
27 columns (1), (2), (5), and (6) are all significantly positive. On the other hand, the loan IV

1 coefficients without any control variables, reported in columns (3) and (7) are significantly  
2 positive. However, they turn out to be insignificant when the control variables are included  
3 in the model estimation, reported in columns (4) and (8). This result also suggests that the  
4 loan IVs are weak IVs that can cause biased estimation of the ATE.

5 The control variables might play crucial role to estimate the ATE consistently. The log  
6 of payroll is one of the key control variables in the ATE estimation, and it seems to be an  
7 effective control for the endogenous female ownership effect.<sup>5</sup> This result indicates that the  
8 sign of the ATE estimate is corrected by including the labor cost variable. It is also consistent  
9 with our prediction about the selection bias in the estimation of the female owner effect on  
10 labor demand.<sup>6</sup> The source of the selection bias is the endogenous interest cost assignment  
11 between female and male owners. A firm’s interest cost is not directly observable, but it  
12 affects the optimal factor (labor) demand for the firm. Therefore, the selection bias can be  
13 mitigated substantially by controlling for the firm’s expenditure on labor. The OLS estimate  
14 from the full model specification, reported in column (2) in Table 2, is still only about half  
15 of the full model IV estimate reported in column (4). The validity of the IV estimates are  
16 confirmed at the 5% significance level. From this, the most reliable ATE estimate is 0.2295  
17 from the IV estimation with the full model specification, and this implies that, on average,  
18 female owners hire about 25.8% more employees than male owners.

## 19 5.1 Wage Elasticity and Labor Demand

20 As summarized in Hamermesh (1996), the conventional labor demand model estimation  
21 focuses on obtaining a wage elasticity, and therefore the validity of an empirical framework  
22 can be evaluated by the sign and magnitude of the estimated elasticity. Controlling for

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<sup>5</sup>In the appendix section, we report the model estimates with the log of payroll only, and all of the control variables in Table A1. By including the log of payroll variable, the ATE estimates, that is, the female ownership coefficients, are changed to the right direction with too big coefficients becoming smaller and negative coefficients becoming positive.

<sup>6</sup>As demonstrated in Hamermesh (1996), the standard labor demand model requires wage and output variables, not payroll as labor cost. We check the ATE estimation under the standard labor model specification with wage and output as control factors, and find no substantial differences in the ATE estimation. The detail will be discussed in the next section.

1 production output level is also important point to consistently estimate a labor demand  
2 model and the associated wage elasticity. However, we do not use firms' wage and output  
3 variables in the main model estimations reported in Table 2. Instead, we use the log of  
4 payroll as a proxy variable for labor cost because: i) the 2007 SBO data do not have any  
5 proxies for firm level wage, and ii) the inheritance IV with the log of payroll as a control  
6 variable yields the most reliable ATE estimate.

7 [Table 4 about here.]

8 The ATE estimation with the standard labor demand model specification suggests that  
9 the inheritance IV works well to consistently estimate the female ownership effect. Table  
10 4 reports the labor demand model estimates with the log of firm level revenue and average  
11 wage. In the 2007 SBO data, the log of revenue variable is the log of total receipts, and the  
12 average wage variable is payroll divided by employment. The female ownership coefficients,  
13 the ATE estimates, are all significantly positive. The wage coefficients are all significantly  
14 negative and their sizes are relatively similar. In the same way, all of the revenue coefficients  
15 are significantly positive and their sizes are relatively similar to one another. By looking  
16 at F-statistics for both endogenous and weak IV tests, we can see that the inheritance IV  
17 estimates in column (3) and (4) are more reliable than the loan IV estimates in column (5)  
18 and (6).

19 The F-statistics for the endogenous IV test in Table 4 indicate that our results are robust  
20 and the inheritance IV performs better without control variables except revenue and average  
21 wage. Further, the F-statistic of the estimate without control variable, reported in column  
22 (3), is greater than the inheritance IV estimate with payroll and the other control variables,  
23 reported in column (4) in Table 2. This result indicates that in order to consistently estimate  
24 the ATE, the inheritance IV with payroll works better than with the standard labor demand  
25 model specification.

26 One possible explanation is that labor cost is endogenous, whereas wage and output are

1 exogenous to both male and female owner firms regardless of financial constraints.<sup>7</sup> Labor  
2 cost of a firm depends on how much capital is available, but individual worker’s wage for  
3 the firm is determined by a labor market equilibrium. In the same way, the firm’s revenue is  
4 determined by a product market equilibrium. Therefore, the endogenous but unobservable  
5 interest cost assignment is left over in the error term of the standard labor demand model  
6 with wage and output.

7 [Figure 1 about here.]

8 A descriptive evidence that supports this explanation can be found in the distributions  
9 of labor cost and wage elasticity by firm owners’ gender and in heritage status. Figure 1  
10 presents nonparametric distribution estimates of the log of payroll and calculated firm-level  
11 wage elasticity by owners’ gender and inheritance status.<sup>8</sup> By looking at panel 1(a) and 1(b),  
12 we can see that the wage elasticity distribution does not significantly differ by either gender  
13 or inheritance status. All of the four kernel densities look identically distributed around  
14 the mean wage elasticity -0.43. In contrast, the labor cost distribution substantially differs  
15 by inheritance status. The kernel densities of the log of payroll with inheritance, presented  
16 in panel 1(c), look quite different from those without inheritance, presented in panel 1(d),  
17 though the gender differences do not seem to be substantial.

18 [Table 5 about here.]

19 The worker-hours trade off is another possible source of bias from the choice of the labor  
20 demand model specification. Hamermesh (1996) discusses about the issue of measuring

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<sup>7</sup>The inheritance status plays a role to rule out the endogeneity caused by differences in financial constraints due to the firm owners’ gender. Recall that firms with inheritance are free, at least in part, from financial constraints, and they have more available capital to spend for labor costs.

<sup>8</sup>Under Hamermesh (1996)’s specification, the wage coefficients in table 4 are the elasticity of substitution between capital and labor, not the wage elasticity of labor demand. Given that interest cost and output constant, we calculate the wage elasticity using the formula

$$\eta = -(1 - s) \times \sigma,$$

where  $s$  is the labor share in total revenue and  $\sigma$  is the elasticity of substitution. We calculate each firms’ labor share using payroll divided by total receipts in the 2007 SBO. For  $\sigma$ , we use 0.6146, the absolute value of the wage coefficient in column (3) of Table 4.

1 quantity of labor as a factor input. A labor input consists of a number of workers and their  
2 hours of work, and therefore the quantity of labor might be endogenous to the choice of  
3 the components. In other words, the labor input can be differ by hours of work for the  
4 same number of workers, and vice versa. Further, [Hamermesh \(1996\)](#) shows that the ratio  
5 of workers to hours is determined by fixed employment costs and the elasticity of wages  
6 with respect to hours, given that choices of workers and hours are separable from capital.  
7 Increases in labor costs reduces the ratio, whereas increases in the wage elasticity raises the  
8 ratio.

9 To check the effect of this worker-hours trade off in our ATE estimation, we perform the  
10 inheritance IV estimation by owners' hours of work. The 2007 SBO data have owners' hours  
11 per week as a categorical variable, but the data do not have information about employees'  
12 hours. The variable for owners' hours consists of six categories: i) none; ii) less than 20  
13 hours; iii) from 20 to 39 hours; iv) 40 hours; v) from 41 to 59 hours; vi) 60 hours or more.  
14 We estimate the ATE of female ownership using the subsets of each owners' hours category.  
15 Comparing the ATE estimate by owners' hours may not be a perfect way to examine the  
16 exact effect of the endogenous hours of work. However, it would be enough to check the  
17 presence of bias from the endogenous hours in the ATE estimation.<sup>9</sup>

18 The ATE estimates by owners' hours per week are reported in [Table 5](#). We do not find  
19 substantial evidences that the endogenous hours of work cause inconsistent estimation of the  
20 ATE. As we can see, most of the coefficients are consistent with the main ATE estimate in  
21 [Table 2](#) in terms of sign, significance, and coefficient size. The F-statistics for the endogenous  
22 IV test indicate that the ATE estimates in column (1), (4), (5), and (6) are reliable at 5%  
23 significance level. The ATE estimate for firms with owners' hours less than 20 hours in  
24 column (2) is an exception in that the coefficient is significantly negative. However, the  
25 endogenous F-statistic indicates that the estimate may not be consistent. Also, the majority

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<sup>9</sup>The firm sizes in our dataset are relatively small. The average number of employees for female-owned firms is 0.848 and 2.144 for male-owned firms. Owners' hours of work are therefore substantial part of the firms' labor input.



1 of firms with owners' hours less than 20 are self-employed owners having no employees.<sup>10</sup>

## 2 5.2 Demand for Flexible Work

3 [Table 6 about here.]

4 The positive female owner effect cannot be explained by the endogenous interest cost  
5 assignment alone. Rather, the effect would be insignificant, since firms seek to hire opti-  
6 mal number of employees for profit maximization, and the optimum cannot be different by  
7 owners' gender. We thus empirically examine the role of demand for flexible work as a pos-  
8 sible channel through which female owners are likely to demand more employees. In labor  
9 economics literature, female workers' preference for flexible work is discussed in a number  
10 of papers such as [Wiswall and Zafar \(2018\)](#), but these are not necessarily focused on labor  
11 demand.

12 Table 6 reports IV estimates of the female owner effect by six subsets for different house-  
13 hold labor demand condition. The left panel (columns (1) and (2)) reports the estimated  
14 female owner effect by home-based status. We find that the female owner effect is signif-  
15 icantly positive for non-home-based business, while insignificant for home-based business.  
16 The remaining model estimates in the middle and right panels (columns (3) through (6))  
17 have the same pattern as the home-base subset estimates. The female owner effect is positive  
18 with strong statistical significance if the owner runs the business with husband or family,  
19 and if not, the female owner effect becomes insignificant. For these six model estimates,  
20 the inheritance IV works well to control for the endogeneity without weak instrument bias.  
21 The endogeneity F-stats yield p-values greater than 0.05, and the first-stage F-stats are well  
22 above 10.<sup>11</sup>

23 Our finding of the positive female owner effect could be an indirect evidence in support of

---

<sup>10</sup>In the 2007 SBO data, only 3.08% of female owner firms and 6.29% of male owner firms have owners' hours of work less than 20, and employ at least one worker.

<sup>11</sup>Note that the null hypothesis of an endogeneity F test is that the IVs are exogenous, so the greater the p-value the stronger the validity of the IVs.

1 intrahousehold bargaining literature where females bear greater responsibility in a marriage  
2 for household production and childcares. In Table 6, the female owner effects are insignificant  
3 for home-based, and businesses with spouse or family. These are the conditions under which  
4 female owners can spend less time and cost for the household production. On the other hand,  
5 the female owner effects are positive with strong statistical significance for non-home based,  
6 or without spouse and family. A number of papers on female labor supply have discussed  
7 about the effect of family factors. Especially, our finding is consistent with Edwards and  
8 Field-Hendrey (2002) that female labor force are willing to lower “the fixed costs of working  
9 (e.g., time costs associated with commuting, out-of-pocket commuting expenditures, and  
10 clothing costs)”, which imply that they have bear additional cost to allocate more time for  
11 household production and other family matters.

### 12 5.3 Size of Start-up Capital

13 [Table 7 about here.]

14 Table 7 reports the IV estimation of female owner effect on the log of employment. By  
15 looking at the top panel of Table 7, we can see that there are no consistent patterns of  
16 the female owner effect estimate along start-up capital size. The estimates in the first and  
17 third columns are positive and significant at 5% significance level, and the estimate in the  
18 second from the right is significantly negative at 10% significance level. But the estimate  
19 with start-up capital between \$10K-25K report an acceptable p-value for the endogenous IV  
20 test at 5% significance level.

21 [Figure 2 about here.]

22 To further examine the positive female owner effects for firms with smaller start-up  
23 capital, we present the start-up capital distribution by gender and inheritance status in  
24 Figure 3. The distribution of start-up capital size by gender and inheritance status are  
25 presented on the top of Figure 3. Firms with inheritance have an almost identical distribution

1 of start-up capital for female and male owners, whereas firms without inheritance have  
2 smaller start-up capital for female than male owners.

3 The largest difference in start-up capital size between male and female owners comes  
4 from the smallest category, less than \$5,000. In this category, the fraction of female owners  
5 with inheritance is 35.3 percent and 55.1 percent for female owners without inheritance. The  
6 other categories do not appear to have a sizable difference by owner's gender and inheritance  
7 status. This is a descriptive evidence that female owners are more likely to be financially  
8 constrained, and inheritance status is a valid IV that can rule out the difference in financial  
9 constraint.

## 10 **5.4 Probability Model Estimation for Employers**

11 We then estimate a model for probability of being an employer. The main rationale for this is  
12 to check for a possible selection bias from ruling out nonemployer firm owners. In our dataset,  
13 11.51% of female owners and 22.43% of male owners are nonemployers. These nonemployer  
14 firms are excluded in our previous analysis of the labor demand model estimation with the  
15 log of employment as a dependent variable. The probability model specification is similar to  
16 that in [Fairlie and Miranda \(2017\)](#), and the gender effect on probability of hiring the first  
17 employee is estimated. They estimate that female-owned firms are about 10 percent less likely  
18 to hire their first employee, whereas our estimates are consistently positive. The concern  
19 here then is that our exclusion of nonemployer firms may have caused the opposite way of  
20 selection bias. We can thus check whether the female owner effect estimation is affected by  
21 the omitted observations, and compare to the result of [Fairlie and Miranda \(2017\)](#).

22 [Table 8 about here.]

23 Estimation results for the probability model are reported in [Table 8](#). The negative female  
24 owner effect shown in [Table 8](#) seems to be a result of selection bias due to the endogenous  
25 interest cost assignment. We estimate the model using four different estimations, and find

1 that the female owner effect is negative in OLS estimations without control variables, but  
2 becomes positive with strong significance in IV estimations. In Table 8, the first two panels  
3 are the non-IV estimates. The OLS estimations with linear probability model (LPM) in  
4 columns (1) and (2) yield a female owner effect of about around -0.2 and the maximum  
5 likelihood estimations (MLE) with probit model specification in columns (3) and (4) result  
6 in a female owner effect of about around -0.6. The two panels on the right, columns (5)  
7 through (8), in Table 8 are IV estimation results. All of four female owner effects are  
8 positive with strong statistical significance, but the sizes differ by the presence of control  
9 variables. The IV estimations with LPM specification yield female owner effect estimates of  
10 8.31 without control variables, and 0.751 with control variables as the female owner effect  
11 estimates. In the same way, the two-step MLE with probit specification estimate 23.15 and  
12 2.21 with and without control variables respectively.

13 Overall, we can see that there is a downward bias in estimating the female owner effect on  
14 the probability of being an employer. The negative ATE estimate is thus a result of the bias,  
15 and its main source seems to be the endogenous interest cost assignment between female and  
16 male owners. The evidence for this is that the inheritance IV estimates a positive female  
17 owner effect as in Table 2. Obtaining a precise estimate of the effect is, however, invalid  
18 with our dataset, since there is a control for production or labor cost.

19 Fairlie and Miranda (2017) estimate the model for probability of hiring the first employee  
20 by one, two, and seven years following start-up to examine the dynamic patterns of hiring  
21 employees among startups in the first seven years of operation. They find that the probability  
22 decreases over time that most of the firms in their sample hire the first employee in the first  
23 year, and very few firms hire the first employee after that year. We find a different pattern  
24 that older firms are more likely to hire employees. The second row in Table 8 reports firms'  
25 years of operation coefficients. They are significantly positive in all four model estimates.  
26 This difference might come from differences in sample characteristics. Fairlie and Miranda

1 (2017) report that the majority of the sample firms exited without ever hiring employees.<sup>12</sup>

## 2 5.5 Educational Attainment

3 [Table 9 about here.]

4 As noted in Fairlie and Miranda (2017), firm owners' education reportedly plays a sig-  
5 nificant role in employment. We thus examine the female owner effect by educational at-  
6 tainment. Table 9 reports the ATE estimates by owners' education using the inheritance  
7 IV estimation. An interesting pattern is found in that only owners' education at or above  
8 bachelor's degree have statistically significant ATE coefficients. The coefficients in columns  
9 (6) and (7) are the ATE estimates for owners' education up to undergraduate and graduate  
10 degrees respectively. They are positively significant at 1% significance level. However, the  
11 endogenous F-statistic for the bachelor's degree sample in column (6) indicates that the in-  
12 heritance IV does not control for the endogeneity, so that its coefficient might be a result of  
13 biased estimation.

14 Our finding from Table 9 that female owners with college education or above are likely  
15 to hire more employees than their male counterpart is different from Fairlie and Miranda  
16 (2017). In their analysis, owners' education has no significant effect on employment. Our  
17 different result might come from female owners' demand for flexible work. Goldin and Katz  
18 (2011) and Edwards and Field-Hendrey (2002) show that women demand more flexible work  
19 to allocate more time for home production such as child care. This demand increases as  
20 women have more education because of the opportunity costs of working or earning penalty.

21 [Figure 3 about here.]

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<sup>12</sup>Another difference between our results and Fairlie and Miranda (2017) is in their finding that female-owned businesses are less likely than male owners to hire the first employee over the first seven years. In contrast, we find that female-owned firms are more likely to hire employees when they have longer years of operations. The estimates of the ATE by years of operations are reported in Table A10 in the appendix section.

1 Goldin and Katz (2008) find further that this female workers’ earning penalty from taking  
2 time off differ by occupation or educational attainment. This might apply to our dataset  
3 and the ATE estimates in Table 9. Figure 3 presents the fractions of firms’ industries by  
4 owners’ gender and education. The distribution shown in panel 3(a) is quite different from  
5 that of in panel 3(b). The industry with the highest fraction of firms with high school or  
6 less educated owners, in panel 3(a), is different for female and male owners—Construction  
7 is the highest fraction for male, and for female owners it is Other Services. In contrast, the  
8 highest fraction industry is the same for both gender of firm owners with college education,  
9 shown in panel 3(b).

## 10 5.6 Industry

11 [Figure 4 about here.]

12 Next, we estimate the female owner effect by industry. The 2007 SBO data provide each  
13 firm’s 2-digit North American Industry Classification System (NAICS) code. We tabulate  
14 the weighted fractions of female/male owners by industry, presented in Figure 4. No other  
15 industries have more female owners than male owners. “Educational Services” and “Health  
16 Care and Social Assistance” (NAICS codes 61, 62 respectively) are the only industries that  
17 have more female owners than male. No other industries have more female than male owners.  
18 57.80% of business in the Education Service industry and 56.77% for Health Care and Social  
19 Services.

20 [Table 10 about here.]

21 The female owner effect differs in great deal by industry. Table 10 reports the inheri-  
22 tance IV estimates of the ATE by NAICS 2-digit industry. The estimated coefficients are  
23 significantly positive in “Wholesale Trade”, “Transportation and Warehousing”, “Informa-  
24 tion”, “Professional, Scientific, and Technical Services”, “Health Care and Social Assistance”,  
25 and “Arts, Entertainment, and Recreation”. In contrast, the coefficients are significantly

1 negative in “Mining, Quarrying, and Oil and Gas Extraction”, and “Accommodation and  
2 Food Services”.

3 This heterogenous female owner effect by industry is similar to [Goldin and Katz \(2011\)](#)’s  
4 analysis on female labor supply behavior for different professions. Similar to the discussion  
5 in the previous section on education. they argue that certain occupations require overseeing  
6 works more because of the classical agency problem. Different intensity of required oversight  
7 by occupation lead to self-employed women having different workplace flexibility. In the  
8 same way, female owners in different industries might have different labor demand due to  
9 the agency problem and different workplace flexibility.

## 10 **6 Conclusion**

11 A lot of effort has gone into making inclusionary policies for minorities. Some of these poli-  
12 cies are designed from a position that views minorities as inherently less capable and in need  
13 of support to be competitive with their majority counterparts. Our view instead is that  
14 minorities are as capable as the majority but have unique circumstances that hinder their  
15 competitiveness. We began our study with this premise and we believe that we success-  
16 fully find a supporting empirical evidence in microentrepreneurship. Inclusionary policies  
17 are approached usually from a humanitarian perspective, and in scarce resource allocation,  
18 emphasize equality above efficiency. But we tried to find a way to achieve the former with-  
19 out sacrificing the latter. Just to fulfil quotas, the desire of the government to be seen as  
20 non-discriminatory has resulted in allocations made to minorities. If minorities are able  
21 to outperform under certain conditions, the society would be better off by providing them  
22 those conditions. Viewed this way, allocating resources equally would not be antithetical to  
23 allocating them efficiently.

24 To achieve our goal, we conducted research on female microentrepreneurs, a category that  
25 has been considered to be less capable in many aspects than their male counterparts. We

1 focus specifically on their labor demand, motivated by the finding from previous literature  
2 that: i) females allocate more time than males to household production; and ii) females are  
3 more financially constrained, even after they leave the position of paid employees in the labor  
4 force to start their own businesses. To our knowledge, there are no papers directly focused on  
5 estimating gender differences in labor demand. However, the consensus from the literature  
6 would suggest that female microentrepreneurs may not employ as many workers as their male  
7 counterparts. Our work takes a different approach. We examine a hypothesis that might  
8 counter the predominant view that women employ less. Because female microentrepreneurs  
9 potentially demand more labor to allocate time for household production, we find a condition  
10 under which female microentrepreneurs employ more, and that is, if they are free from  
11 financial constraints.

12 Our paper suggests a possible way for policymakers to design inclusionary policies for  
13 minorities that satisfy the important twin goals of efficiency and equality. We expect that fu-  
14 ture research will build on this by starting from the premise that female microentrepreneurs,  
15 like other minority segments, are equally capable and when supported, can outperform.

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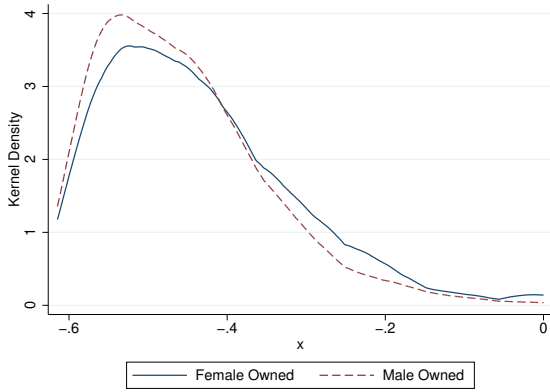
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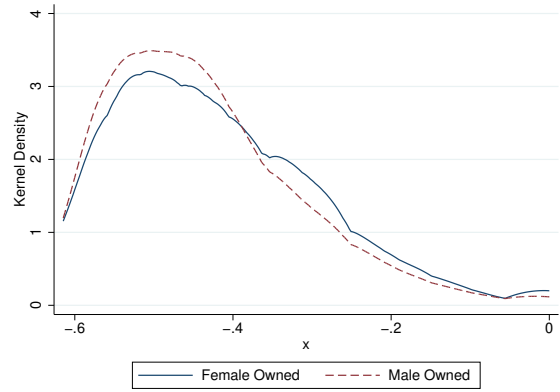
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# 1 List of Figures

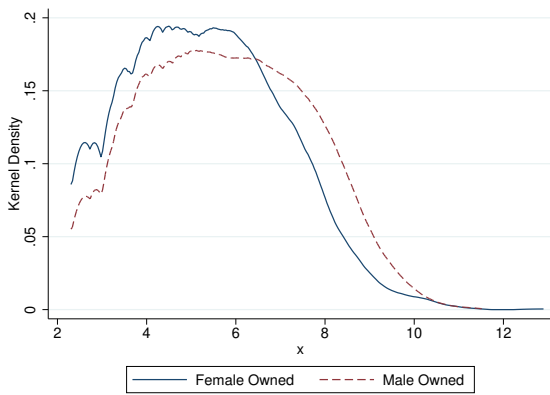
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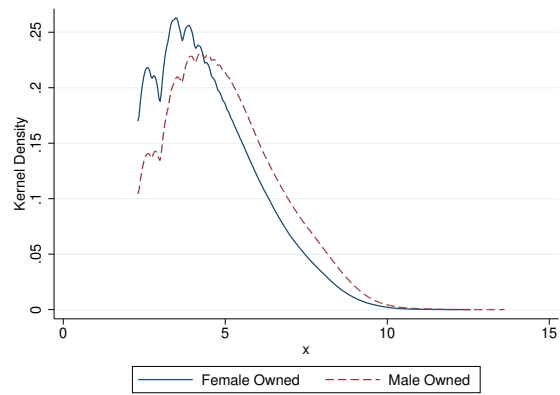
(a) Elasticities with Inheritance



(b) Elasticities without Inheritance

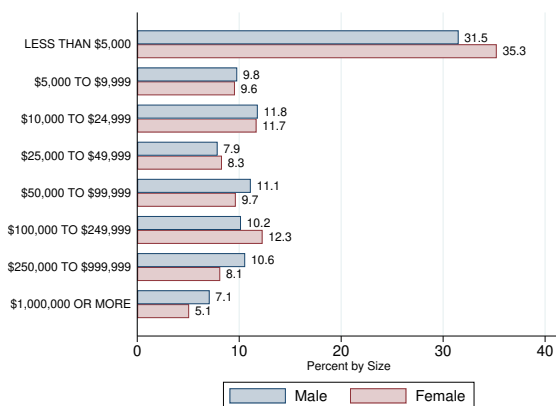


(c) (Log of) Payroll with Inheritance

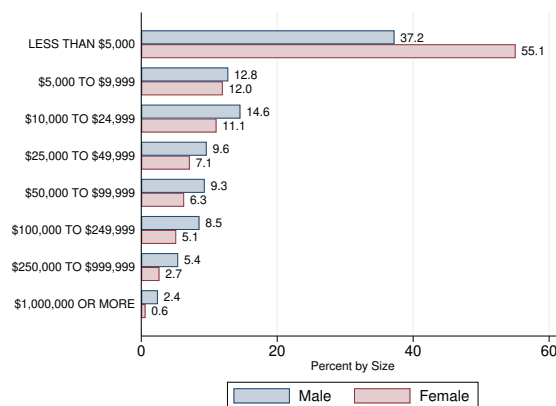


(d) (Log of) Payroll without Inheritance

Figure 1: Wage Elasticity and Labor Cost Distributions

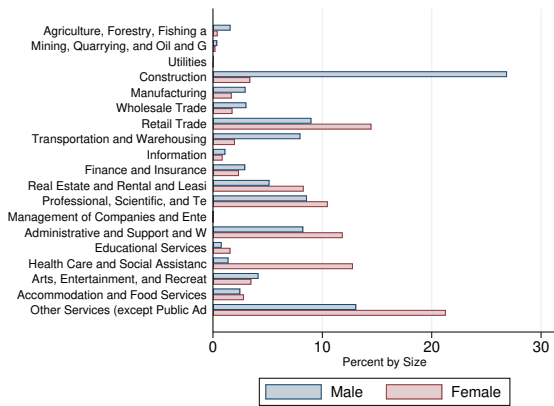


(a) Start-up Capital with Inheritance

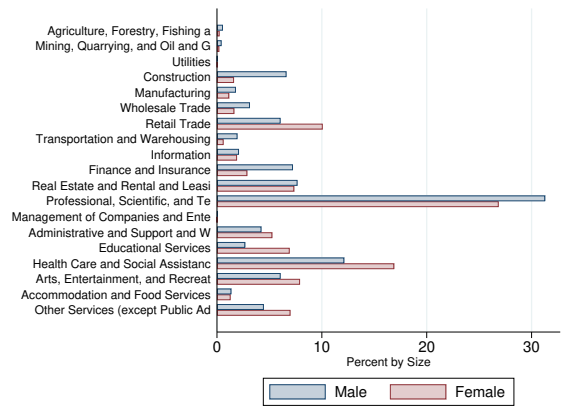


(b) Start-up Capital without Inheritance

Figure 2: Size of Start-up Capital and Firm Owners' Gender



(a) High School or below



(b) Bachelors or above

Figure 3: NAICS 2-digit Sectors by Gender and Education



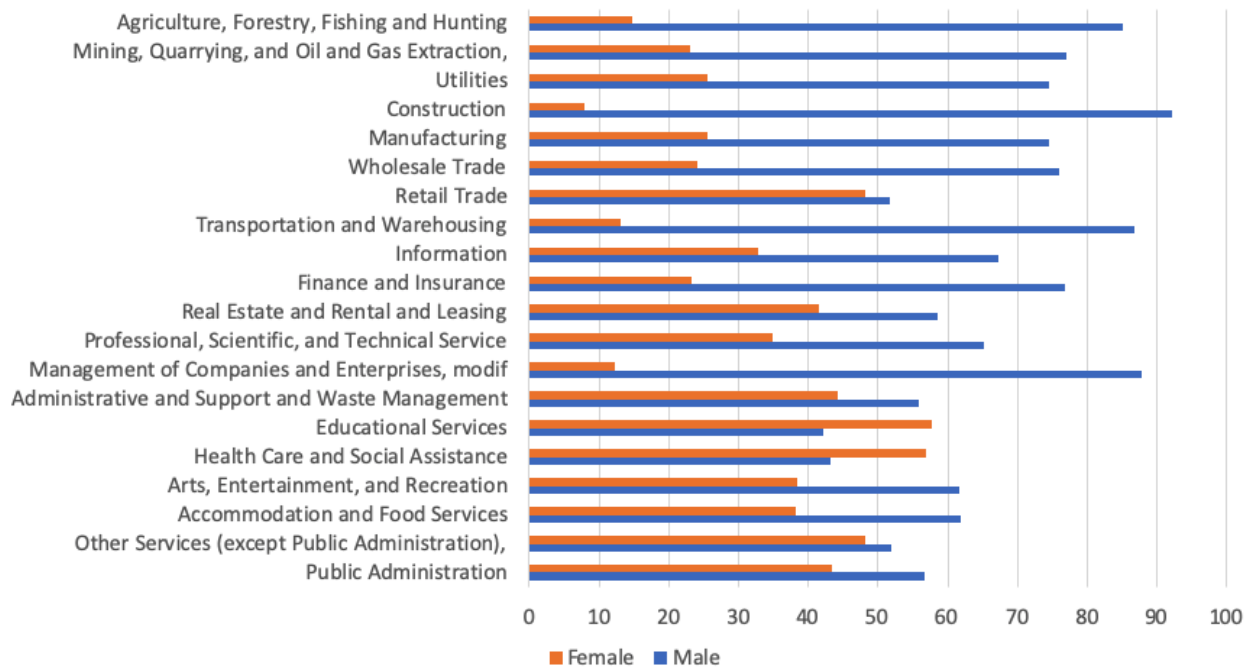


Figure 4: Fraction of Business Owners' Gender by Industry

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Table 1: Descriptive Statistics by Gender and Homebase

	Female Owner					Male Owner				
	# of Firms	Mean	Std	5 <sup>th</sup>	95 <sup>th</sup>	# of Firms	Mean	Std	5 <sup>th</sup>	95 <sup>th</sup>
Employment	220,625	0.848	15.73	0	4	442,760	2.144	31.26	0	8
Start-up Capital	135,847	25,631	91,728	2,500	77,500	301,479	46,130	133,121	2,500	175,000
Payroll	220,625	21.145	430.57	0	70	442,760	70.249	864.63	0	270
Inheritance	211,872	0.011	0.10	0	0	433,136	0.010	0.10	0	0
Bank Loan	220,625	0.150	0.36	0	1	442,760	0.188	0.39	0	1
Family Loan	220,625	0.014	0.12	0	0	442,760	0.021	0.14	0	0
With Spouse	218,177	0.0393	0.194	0	0	438,123	0.0579	0.234	0	1
Family business	219,511	0.0180	0.133	0	0	440,766	0.0258	0.159	0	0
Education	215,284	4.557	1.92	2	7	431,534	4.475	2.03	1	7
Age	215,915	3.827	1.27	2	6	434,257	3.980	1.29	2	6
Nonwhite	220,625	0.136	0.34	0	1	442,760	0.102	0.30	0	1
Years of Operation	201,699	4.009	2.64	0	8	416,507	4.669	2.63	0	8

# The reported statistics are weighted by the SBO tabulation weight. Education is an ordinal categorical variable 1 = less than high school, 2 = high school, 3 = technical school, 4 = some college, 5 = associate degree, 6 = bachelor degree, 7 = masters or above. Age is another ordinal categorical variable: 1 = under 25, 2 = 25 to 24, 3 = 35 to 44, 4 = 45 to 54, 5 = 55 to 64, 6 = 65 or over. Years of operation is also ordinal categorical variable: 1 = from 2007, 2 = from 2006, 3 = from 2005, 4 = from 2004, 5 = from 2003, 6 = from 2000 and 2002, 7 = from 1990 and 1999, 8 = from between 1980 and 1989, 9 = from before 1980.

Table 2: Main Model Estimates: Log of Employment

	OLS		IV Estimation and TSLS			
	(1)	(2)	Inheritance IV		Loan IVs	
			(3)	(4)	(5)	(6)
Female Owner	-0.2063***	0.1244***	5.3204***	0.2295***	20.9104***	9.3862***
	[0.019]	[0.005]	[0.412]	[0.053]	[4.772]	[2.741]
Control Variables	No	Yes	No	Yes	No	Yes
State Fixed	No	Yes	No	Yes	No	Yes
Industry Fixed	No	Yes	No	Yes	No	Yes
# of Obs	267,826	242,910	264,584	242,021	267,826	242,021
Adjusted R <sup>2</sup>	0.0035	0.7492	NA	0.7484	NA	NA
F-Test (df <sub>n</sub> , df <sub>d</sub> )			386.89(1,42)	3.39(1,42)	337.75(1,42)	126.67(1,42)
(P-value)			(0.0000)	(0.0726)	(0.0000)	(0.0000)
F-stat {First-stage}	123.65	NA	{162.08}	{326.65}	{11.78}	{6.83}

Notes: Heteroskedasticity robust standard errors clustered by state are reported in square brackets. The symbols, \*, \*\*, and \*\*\* indicate respectively that the estimated coefficient is statistically significant at 10%, 5%, and 1% significance levels.

Table 3: First-Stage Model Estimates

	OLS				Probit Regression			
	Inheritance IV		Loan IVs		Inheritance IV		Loan IVs	
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Female Owner	0.0233**	0.6803**	0.0247**	0.0233*	-0.0112	-0.6449	-0.0126	-0.0112
	[0.012]	[0.304]	[0.012]	[0.013]	[0.016]	[1.000]	[0.018]	[0.018]
# of Obs	272,563	242,021	275,908	242,910	272,563	242,021	275,908	242,910
Adjusted {Pseudo} R <sup>2</sup>	0.0025	0.0571	0.0001	0.0519	{0.0023}	{0.0611}	{0.0001}	{0.0557}
F{LR}-stat	694.98	213.25	16.95	191.07	{615.93}	{15k}	{33.69}	{13k}

Notes: Standard errors are reported in square brackets. The symbols, \*, \*\*, and \*\*\* indicate respectively that the estimated coefficient is statistically significant at 10%, 5%, and 1% significance levels.

Table 4: Labor Demand Model Estimates: Wage and Payroll

	OLS		IV Estimation and TSLS			
			Inheritance IV		Loan IVs	
	(1)	(2)	(3)	(4)	(5)	(6)
Female Owner	0.0918*** [0.006]	0.0774*** [0.006]	0.3219*** [0.096]	0.4766*** [0.067]	1.2043*** [0.410]	4.6348*** [1.437]
Revenue (Log of)	0.7696*** [0.004]	0.8157*** [0.003]	0.7746*** [0.004]	0.8221*** [0.003]	0.7943*** [0.008]	0.8886*** [0.022]
Average Wage (Log of)	-0.6231*** [0.005]	-0.6735*** [0.004]	-0.6146*** [0.006]	-0.6609*** [0.004]	-0.5821*** [0.017]	-0.5292*** [0.043]
Control Variables	No	Yes	No	Yes	No	Yes
State Fixed	No	Yes	No	Yes	No	Yes
Industry Fixed	No	Yes	No	Yes	No	Yes
# of Obs	258,521	240,081	255,428	240,081	258,521	240,081
Adjusted R <sup>2</sup>	0.7232	0.7779	0.7190	0.7656	0.6234	NA
F-Test (df <sub>n</sub> , df <sub>d</sub> ) (P-value)			5.53(1,42) (0.0234)	39.15(1,42) (0.0000)	5.77(1,42) (0.0207)	66.73(1,42) (0.0000)
F-stat {First-stage}	16,378.08	NA	{236.38}	{342.63}	{17.31}	{5.64}

Notes: Heteroskedasticity robust standard errors clustered by state are reported in square brackets. The symbols, \*, \*\*, and \*\*\* indicate respectively that the estimated coefficient is statistically significant at 10%, 5%, and 1% significance levels.

Table 5: Main Model Estimates by Owner's Hours per Week

	None (1)	Less than 20 (2)	20 to 39 (3)	40 hours (4)	41 to 59 (5)	60 or More (6)
Female Owner	0.0981 [0.064]	-0.0957* [0.057]	0.3029*** [0.092]	0.3400*** [0.125]	0.2404** [0.117]	0.5533* [0.313]
State Fixed	Yes	Yes	Yes	Yes	Yes	Yes
Industry Fixed	Yes	Yes	Yes	Yes	Yes	Yes
# of Obs	4,342	18,598	29,871	40,946	86,652	60,738
Adjusted R <sup>2</sup>	0.7977	0.7649	0.7596	0.7581	0.7426	0.7269
F Test (df <sub>n</sub> , df <sub>d</sub> ) (P-value)	1.10(1,42) (0.3013)	4.65(1,42) (0.0369)	5.43(1,42) (0.0246)	4.00(1,42) (0.0521)	0.68(1,42) (0.4134)	1.55(1,42) (0.2196)
F-stat {First-stage}	{153.18}	{257.57}	{166.83}	{125.45}	{79.60}	{28.52}

Notes: Heteroskedasticity robust standard errors clustered by state are reported in square brackets. The symbols, \*, \*\*, and \*\*\* indicate respectively that the estimated coefficient is statistically significant at 10%, 5%, and 1% significance levels.

Table 6: Model Estimates: Log of Employment by Factor Demand

	Homebase Firms		Firms with Spouse		Firms with Family	
	Homebased	Non-Homebased	With Spouse	Without Spouse	Family Businss	Non-family Businss
	(1)	(2)	(3)	(4)	(5)	(6)
Female Owner	-0.0813 [0.127]	0.1694*** [0.053]	-0.0681 [0.186]	0.2387*** [0.053]	0.1595 [0.134]	0.2359*** [0.054]
State Fixed	Yes	Yes	Yes	Yes	Yes	Yes
Industry Fixed	Yes	Yes	Yes	Yes	Yes	Yes
# of Obs	48,890	194,900	11,400	231,372	8,073	235,721
Adj R <sup>2</sup>	0.4023	0.7610	0.7101	0.7498	0.7560	0.7479
F-Test (df <sub>n</sub> , df <sub>d</sub> )	2.25(1,42)	0.38(1,42)	0.86(1,42)	4.01(1,42)	0.06(1,42)	3.78(1,42)
(P-value)	(0.1410)	(0.5406)	(0.3604)	(0.0516)	(0.8053)	(0.0586)
F-stat {First-stage}	{98.51}	{331.33}	{35.80}	{293.06}	{137.18}	{299.36}

Notes: Heteroskedasticity robust standard errors clustered by state are reported in square brackets. The symbols, \*, \*\*, and \*\*\* indicate respectively that the estimated coefficient is statistically significant at 10%, 5%, and 1% significance levels.



Table 7: Model Estimates: Female Effect on Employment by Start-up Capital

	Less than \$5,000	\$5,000 to \$9,999	\$10,000 to \$24,999	\$25,000 to \$49,999	\$50,000 to \$99,999	\$100,000 to \$249,999	\$250,000 to \$999,999	\$ 1,000,000 or more
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Female Owner	0.6529*** [0.190]	-0.3803 [0.353]	0.6662** [0.290]	-0.1107 [0.299]	-0.3641 [0.294]	-0.2912 [0.196]	-0.6465* [0.344]	-0.0290 [0.282]
State Fixed	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Industry Fixed	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
# of Obs	43,367	19,999	26,522	19,772	21,606	21,563	14,395	6,533
Adj R <sup>2</sup>	0.6317	0.6524	0.6575	0.6673	0.6703	0.7025	0.7037	0.8105
F Test (df <sub>n</sub> , df <sub>d</sub> )	8.2274	2.2005	3.2515	0.8895	3.9437	4.3922	7.1188	0.3357
(P-value)	(0.0064)	(0.1454)	(0.0785)	(0.3510)	(0.0536)	(0.0422)	(0.0108)	(0.5654)

Notes: Heteroskedasticity robust standard errors clustered by state are reported in square brackets. The symbols, \*, \*\*, and \*\*\* indicate respectively that the estimated coefficient is statistically significant at 10%, 5%, and 1% significance levels.

Table 8: Main Model Estimates: Probability of being Employer

	OLS		Probit		IV Estimation with Inheritance		IV Probit with Inheritance	
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Female Owner	-0.2534*** [0.004]	-0.1835*** [0.004]	-0.6845*** [0.013]	-0.5477*** [0.012]	8.3079*** [2.774]	0.7510*** [0.096]	23.1498*** [3.487]	2.2100*** [0.149]
Years of Operation		0.0531*** [0.001]		0.1612*** [0.002]		0.0785*** [0.003]		0.2360*** [0.004]
Control Variables	No	Yes	No	Yes	No	Yes	No	Yes
State Fixed	No	Yes	No	Yes	No	Yes	No	Yes
Industry Fixed	No	Yes	No	Yes	No	Yes	No	Yes
# of Obs	642,194	571,651	642,194	571,651	624,334	571,651	645,008	571,651
Adj R <sup>2</sup>	0.0585	0.1900	NA	NA	NA	NA	NA	NA
$\chi^2$ Test (df)					732.82	281.06	3371.02(1)	603.12(1)
(P-value)					(0.0000)	(0.0000)	(0.0000)	(0.0000)
F-stat {First-stage}	3,223.91	NA			{10.05}	{191.39}		

Notes: Heteroskedasticity robust standard errors clustered by state are reported in square brackets. The symbols, \*, \*\*, and \*\*\* indicate respectively that the estimated coefficient is statistically significant at 10%, 5%, and 1% significance levels.

Table 9: Main Model Estimates by Educational Attainment

	Less than High School	High School	Technical School	Some College	Associate's Degree	Bachelor's Degree	Master's or Above
	(1)	(2)	(3)	(4)	(5)	(6)	(6)
Female Owner	-0.0517 [0.151]	-0.0245 [0.059]	-0.0433 [0.198]	0.1407 [0.104]	0.1573 [0.237]	0.5162*** [0.148]	0.4892*** [0.177]
State Fixed	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Industry Fixed	Yes	Yes	Yes	Yes	Yes	Yes	Yes
# of Obs	8,060	43,307	11,480	38,540	10,719	69,610	60,305
Adjusted R <sup>2</sup>	0.7446	0.7644	0.7456	0.7622	0.7432	0.7677	0.6883
F Test (df <sub>n</sub> , df <sub>d</sub> )	0.85(1,42)	2.20(1,42)	1.13(1,42)	0.35(1,42)	0.12(1,42)	9.03(1,42)	3.79(1,42)
(P-value)	(0.3613)	(0.1456)	(0.2939)	(0.5586)	(0.7348)	(0.0045)	(0.0585)

Notes: Heteroskedasticity robust standard errors clustered by state are reported in square brackets. The symbols, \*, \*\*, and \*\*\* indicate respectively that the estimated coefficient is statistically significant at 10%, 5%, and 1% significance levels.

Table 10: Model Estimates by NAICS 2-digit Industry

	Agriculture, Forestry and Oil		Mining, Quarrying, and Oil		Utilities		Construction		Manufacturing		Wholesale Trade		Retail Trade		Transportation and Warehousing		Information and Finance			
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)										
Female Owner	-0.1219 [0.415]	-0.5597** [0.284]	-0.2196 [1.022]	0.1972 [0.138]	0.0395 [0.094]	0.3510*** [0.127]	0.1296 [0.130]	0.4737** [0.204]	1.0759** [0.423]	0.1927 [0.196]										
State Fixed	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
# of Obs	801	1,069	158	33,376	13,753	16,633	27,956	9,079	3,274	12,970										
Adj R <sup>2</sup>	0.7164	0.8240	0.7203	0.7830	0.8688	0.7700	0.7623	0.7887	0.6587	0.6349										
F Test (df <sub>n</sub> , df <sub>d</sub> )	0.52(1,42)	4.31(1,42)	0.05(1,42)	1.52(1,42)	0.43(1,42)	5.89(1,42)	0.02(1,42)	5.43(1,42)	8.01(1,42)	0.90(1,42)										
(P-value)	(0.4729)	(0.0381)	(0.8162)	(0.2175)	(0.5096)	(0.0152)	(0.9437)	(0.0199)	(0.0047)	(0.3415)										
	Real Estate and Rental		Professional, Scientific		Management and Support		Administrative and Support		Educational Services		Health Care		Arts, Entertainment		Accommodation		Other Services		Miscellaneous	
	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)	(20)										
Female Owner	-0.2336 [0.194]	0.8272*** [0.278]	-0.4677 [0.427]	-0.3660 [0.232]	0.3233 [0.335]	1.4223* [0.762]	1.1853** [0.500]	-0.4490* [0.242]	-0.0137 [0.178]	-0.7344* [0.414]										
State Fixed	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
# of Obs	10,261	40,710	1,806	14,644	2,295	25,446	3,735	10,539	13,412	104										
Adj R <sup>2</sup>	0.6890	0.5931	0.6950	0.7911	0.6974	0.5082	0.4150	0.8134	0.7108	0.2514										
F Test (df <sub>n</sub> , df <sub>d</sub> )	1.79(1,42)	7.54(1,42)	1.89(1,42)	3.95(1,42)	0.07(1,42)	3.34(1,42)	7.09(1,42)	3.71(1,42)	1.72(1,42)	2.04(1,42)										
(P-value)	(0.1810)	(0.0060)	(0.1692)	(0.0469)	(0.7858)	(0.0674)	(0.0078)	(0.0542)	(0.1899)	(0.1582)										

Notes: Heteroskedasticity robust standard errors clustered by state are reported in square brackets. The symbols, \*, \*\*, and \*\*\* indicate respectively that the estimated coefficient is statistically significant at 10%, 5%, and 1% significance levels.